

NEWS SUMMARY

GENERAL

Vaccine victim's father sick

The father of Birmingham smallpox victim Mrs. Janet Parker was one of two people admitted to isolation hospitals in the West Midlands at the weekend.

Mr. Fred Whitehouse had complained of slight nausea and he had been in contact with Mrs. Parker, who worked in a laboratory housing smallpox vaccine. Mr. Reg Wickett, an engineer who worked in the same hospital block, is also in isolation.

BUSINESS

Japanese economic package approved

A PACKAGE of economic measures worth ¥2,500bn (\$2.7bn) has been approved by a committee of economic Ministers in the Japanese Cabinet.

The package is designed to raise the country's gross national product by 1.5 per cent and fulfil promises made at the Bonn Economic Summit.

The committee also reaffirmed Japan's overall target growth of 7 per cent for the current fiscal year. Back Page

Rhodesian plane goes missing

An Air Rhodesia Viscount carrying 56 passengers and crew is missing near the border with Zambia. It reported the loss of both starboard engine engines after taking off from Kariba carrying holidaymakers back to Salisbury.

Riot in Rome

Petrol bombs were thrown and cars set on fire near St. Peter's Square as police fought with left-wing demonstrators just before the formal installation of Pope John Paul. The protest was aimed at President Videla of Argentina.

Labour's choice

Labour has chosen Mr. John Home Robertson, 29-year-old farmer, as its candidate in the Berwick and East Lothian constituency left vacant by the death of Professor John Mackintosh.

Earth tremors

The strongest earth tremors recorded in southern West Germany since 1943 damaged a number of buildings but there were no casualties. The worst tremors were in Baden-Wuerttemberg and they were felt in Alsace, Germany, and parts of eastern France.

Tehran battle

Four tanks and a battery were set on fire in Tehran in the latest battles between Iranian military groups and the military police. The government's latest move to placate Moslems involves a ban on the sale of pornography.

Menton retrial

The retrial of Dutch millionaire Pieter Menton opens in The Hague today. Menton, 79, was convicted last December of killing his wife during the Nazi occupation of Poland but the 15-year sentence was quashed on a technicality.

Seamen leave

Sixteen Indian seamen who spent a month in London's Pentonville prison are on their way home to Bombay. The men were held in jail after taking on their ship to protest over pay. The Home Office said they had definitely not been deported.

Lost in the translation

A Rome restaurant which is renowned for the way its waiters insult diners is counting the cost after a group of South Americans misunderstood the custom and started a fight. Several people needed hospital treatment.

Briefly

Steve Overt of the UK won the 1,500 metres at the European championships in Prague.

Sir Emile Littler's Tempus Fugit won the FRF 204,000 (£23,000) Prix de la Nonette for three-year-olds at Longchamp.

Baby boy, 18 months, died when a car burst into flames at Chatham, Kent.

Weekly Premium Bond £50,000 prize went to Wolverhampton owner of Bond ZN 421810.

Weekend flights backing caused by the French controllers strike should be cleared by tomorrow.

Gerald Lascelles, a cousin of The Queen, plans to marry actress Elizabeth Colvin.

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TUC stays loyal to Callaghan but opposed to 5%

BY CHRISTIAN TYLER, LABOUR EDITOR

The annual Trades Union Congress opens in Brighton today in tense anticipation of the General Election that many believe will be announced by the Prime Minister next week.

Union leaders, already preparing an unprecedented joint campaign in support of Labour, continued yesterday to repeat their dislike of the 5 per cent incomes policy on which Mr. James Callaghan will go to the country.

Although the accent everywhere is on "responsible" rather than merely "free" bargaining, union leaders do not mean that the 5 per cent limit will be observed.

Mr. Hugh Scanlon, retiring president of the Amalgamated Union of Engineering Workers, said yesterday that engineering workers had very readily accepted 10 per cent during Phase Three "but" he said it's going to be much more difficult for any Government to maintain anything like 5 per cent when inflation is hovering around 8 per cent.

Those who want the TUC to keep some restraining influence over pay deals are declaring themselves satisfied, since the attack is qualified by a recommendation that negotiators should look at elements other than straight pay when they meet employers this winter.

Significantly the motion talks about containment of unit labour costs, a hint at self-discipline exercised through the TUC that may give rise to problems on the day.

Mr. Moss Evans, general secretary of the Transport and General Workers' Union, said there was no ambiguity. His delegation was satisfied that the motion suited with the union's commitment to bring back normal bargaining.

The reference to containment, he said, meant that unit labour costs should be reduced by companies increasing their investment spending. He denied that the motion conflicted with the TUC campaign for a shorter working week throughout industry.

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There should be a "meaningful" low pay targets relevant to each industrial situation.

There should be just and adequate differentials, especially in jobs with a career ladder, and restoration of eroded differentials.

Where appropriate there should be long-term agreements designed to establish pay and efficiency "at highest European levels."

The motion finally calls on the General Council to make sure that public-sector workers are not discriminated against in wage bargaining.

Richard Evans writes: Mr. Callaghan's speech to the TUC tomorrow is expected to be a rallying call to the whole Labour movement to support the economic policies of the Government.

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However, executive members have made it clear that they see the tool-room committee as a challenge to the official leadership of the union, and they had left themselves with little option but to confirm the expulsions at last night's meeting.

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The only other chance of avoiding the strike being carried out would seem to rest on tentative calls which have been made to bring forward BL's pay parity scheme, which is due for full implementation in November, 1979.

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The decision appears to represent something of a compromise between executive members who believed that the expulsion

likely to dominate the talks, was given a massive demonstration of the belief among a growing number of Israelis that their Government must show flexibility in these negotiations.

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Mr. Begin insisted that the fate of the Israeli people did not depend on Camp David. "Our people lived thousands of years before Camp David, and will live thousands of years after Camp David," he said.

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Spending surge boost for industry

FINANCIAL TIMES REPORTER

THE UPTURN in consumer spending is now working through to make a noticeable impact on industry's order books and output hopes.

The latest Financial Times survey of business opinion, published this morning, is more optimistic about short-term demand prospects than it has been for 18 months.

This has been reflected both in a marked rise in the trend of new orders in the last four months and in improvements in the indicators of recent deliveries and expected output.

The survey also reveals an overall increase in the level of business confidence, both in individual company prospects and in the level of the economy as a whole. Higher demand appears to be the most important influence but industry appears to be cautiously optimistic about the outlook for inflation.

The opinions shown by the survey are in line with signs of a rise in the level of manufacturing activity indicated for the first time in the August monthly trends inquiry of the Confederation of British Industry.

The CBI noted a modest recovery both in demand, especially for consumer and capital goods, and in the expectations of companies about the volume of output over the next four months.

The evidence from these two surveys that the rise in consumer demand is at last working through to manufacturing sales contrasts with the experience of the first half of this year, when there was a patchy rise in industrial output and a big jump in imports.

On inflation, the survey suggests that while no companies expect wage rises in the next year to be less than the Government's 5 per cent guideline, they are more optimistic about the outcome than at the start of the Phase Three pay round in the summer of last year.

Non-electrical engineering companies, for example, are projecting median wage rises of 12.6 per cent in the next 12 months compared with the increases of 15.5 per cent expected in August 1977.

Industry generally is also expecting a continued single figure rate of price inflation in the next year.

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OVERSEAS NEWS

U.S. denies anti-NATO Bonn plan

By Jonathan Carr

BONN, Sept. 3. THE U.S. Government has denied reports that it has indications of a plan, allegedly formulated by a top Bonn political official, envisaging West German withdrawal from NATO.

The Bonn Government announced today that the denial had been passed on to it by the American Embassy following suggestions in the media that such a plan had been revealed to the CIA by a Romanian defector in the West.

According to the reports, Mr. Ion Pacepa, a high-level Rumanian Government official who vanished last month in Cologne, had passed on revelations of espionage in Bonn and of a so-called "Bahr plan."

According to this Herr Egon Bahr, the business manager of the ruling Social Democrat Party (SPD), was supposed to have drawn up a scheme for withdrawal from NATO in return for re-unification of Germany and a Soviet non-aggression pact.

The Bonn Government said the Americans denied having "either documentary or any other evidence from any source at all" referring to such a plan.

Herr Bahr's personal aide, Herr Joachim Brande-Groger, was officially announced last week to be under investigation in connection with spying allegations. An SPD parliamentarian, Dr. Uwe Holtz, has also had his office searched by officials involved in the same investigation.

The federal attorney's office is now also probing how some details of its investigation, including the names of those they wished to question, came to be revealed in the press.

Both the SPD and the opposition parties have been vigorously trading charges in connection with the spying affair. Herr Foreign Minister, has appealed to all not to allow the matter to become mired up in the current provincial election campaigns.

'Major new oil find' off Alaska

BY ROBERT GIBBENS

MONTREAL, Sept. 2

EXTENSIVE testing is to be carried out in the Beaufort Sea, north of Alaska, in an effort to establish whether a major new oil find has been made.

This follows intense speculation that Dome Petroleum may have discovered another "Prudhoe-Bay" in the deeper waters of the Beaufort Sea above the Mackenzie Delta.

It will take from two to four weeks for Dome Petroleum to complete the two wells which caused all the excitement in the stock markets and the oil industry on Friday. Both the Kona-park M-13 and the Ukalerk 2C-50 wells have reached more than 12,000 ft towards the targeted 14,000 ft.

Both Dome-Petroleum and Gulf-Canada, which farmed into the Dome acreage on an individual well basis last year, issued

statements attempting to calm the stock market and dampen down rumours in an excited Calgary that "another Prudhoe-Bay" had been found.

Both said hydrocarbons have been found but nothing can be said about possible reserves or early June till early October, whether they are commercial until extensive testing has been completed. However the industry and the market will be watching

intently for any further statements that may be made on completion of the wells. The Kona-park M-13 is of special interest and it lies below 120 feet of water about 40 miles due north of the gas finds which Imperial, Gulf-Canada and Shell have made to the east sides of the Mackenzie Delta. The Ukalerk well lies in deeper water about 30 miles north west of the Atkinson Point oil discovery of Imperial Oil

(Exxon) in 1971. This was the first oil find in the Arctic areas. Ukalerk, lies to the north east of the delta, and east of the main supply port used by Dome in its Beaufort drilling programme.

Some oil-industry sources in Calgary are speculating the dome hydrocarbon find — it is presumed to be oil — may be comparable to the Prudhoe-Bay find in 1968. There is no way of knowing this, and a program of ten to 20 wells would have to be drilled to prove it. The drilling season in the deeper waters of the Beaufort is limited from even under the extended program agreed to recently by the federal government. Dome has

proposed extending the season by building a heavy-icebreaker, but negotiations for government support had been broken-off. To the north of the Dome acreage lies a heavy concentra-

tion of permits held by Siebens-Oils and Gas Ltd.—the land-holding company which is effectively being taken over by Dome with the support of the Canadian National Railways pension fund. The proximity of this acreage is now being cited as a major reason for the deal.

The initial proven reserves found by Atlantic-Richfield, Exxon and British-Petroleum-Sohio in the Prudhoe Bay area were nearly 10bn barrels of medium-gravity oil and more than 20 trillion (million million) cubic feet of gas.

The Dome acreage of special interest in the Beaufort Sea is about 180 miles long and 30 to 40 miles deep. A hole to test the deep eastern extremity is planned in co-operation with another major western oil company.

U.S. airline mergers face anti-trust move

BY JOHN WYLES

NEW YORK, Sept. 3

THE WAVE of merger proposals which are seeking to change the face of the U.S. airline industry may well run into opposition from the Department of Justice.

The department, which is the guardian of U.S. anti-trust laws, has filed a petition to intervene in the three merger cases which will be considered by the Civil Aeronautics Board. No merger can be completed without CAB approval and the agency is expected to deliver a decision in the cases pending by next March.

Mr. John Shenefield, Assistant Attorney General for anti-trust at the Department of Justice, said at the weekend that the department was concerned about possible anti-competitive effects of the current airline merger movement. But he stressed that the department had not yet completed its evaluation of the competitive implications of the proposed mergers and had not yet reached any conclusions.

CAB procedures require quasi-judicial hearings on the proposed

mergers before an administrative law judge. So far, judges have been appointed to hear the request by Texas International Airlines to seek control of National Airlines and the merger agreement between North Cen-

tral Airlines and Southern. The CAB has not yet appointed a judge to examine the merger agreement announced last Thursday, between Pan American World Airways and National Airlines, and it now seems likely

that this will be consolidated with the Texas International case.

The CAB has also not yet moved on the merger agreement between Continental Airlines and Western Airlines.

The effects on competition of any consolidation will be just as keenly examined by the CAB as it will by the Department of Justice.

In all of the merger cases now pending, the airlines involved are not significant competitors, and many observers believe that the CAB would prefer to see how the industry develops under greater deregulation of its activities before any contraction is approved.

In particular, it is expected that airlines will from next year have much greater freedom to move in on each other's routes, and while anxiety about this prospect is a factor in at least the Continental-Western agreement, the CAB believes this more

trivial Airlines and Southern. The CAB has not yet appointed a judge to examine the merger agreement announced last Thursday, between Pan American World Airways and National Airlines, and it now seems likely

that this will be consolidated with the Texas International case.

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IATA warning on air fares

BY LYNTON McLAIn

MOVES IN the U.S. Congress to give greater freedom to U.S. Airlines at the expense of others could lead to a confrontation between Governments, the International Air Transport Association said yesterday.

The International Air Transport Association Competition Bill, number 8383, now before Congress proposes sweeping changes to the Federal Aviation Act 1958. These would affect the sovereignty of other Governments, Mr. Knut Hammarstrand, IATA Director-General, told Senator Howard

Cannon, Chairman of a Senate Aviation Committee. Air travel called for a common approach to international relations, Mr. Hammarstrand said. He urged the U.S. to reaffirm a commitment to a policy of consultation and negotiation.

The changes proposed by the U.S. would loosen regulation of airlines giving them unprecedented freedom. Airlines are to be allowed at their own discretion to cut air fares by up to 70 per cent on to 40 per cent of their available route miles.

Brazil agrees to nuclear check plan

BY DIANA SMITH

RIO DE JANEIRO, Sept. 3

DIPLOMATIC representatives of the Brazilian, West German, British and Dutch governments have exchanged notes in Brasilia vouching to work jointly for a Plutonium safeguards supervisory system under the sponsorship of the International Atomic Energy Agency (IAEA).

The diplomatic exchange on sometimes difficult negotiations over supplies of enriched uranium from the Anglo-German-Dutch consortium of Urenco for Brazil's Angra 2 and 3 nuclear power plants which are to be equipped by Germany's Kraftwerk Union.

The four Governments will now join efforts to achieve one of two possible agreements. First, they will attempt to negotiate an agreement with the IAEA which would, in fact, cover supervision of Plutonium safeguards in all countries—not merely those involved in the Brazilian-German 1975 nuclear energy agreement. The new agreement would come into effect before the first Urenco shipments are made to Brazil.

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If this cannot be achieved in time, the four countries will then come to an ad hoc agreement, based on article 12-A of the IAEA's statutes, which would ensure a workable supervisory system.

Diplomatic sources in Brasilia indicate that the chances for a global IAEA plutonium supervisory agreement hinge on the worldwide movement of this material in the next few years. Meanwhile, article 12-A of the IAEA statutes requires the agency's approval of the methods used for chemical treatment of radioactive material, in order to ensure that this treatment does not lead itself to military purposes and fits in with health protection and safety rules.

It also demands that special fissionable matter be used for purely peaceful purposes, and that all surplus matter beyond that needed for peaceful purposes be deposited in the agency's power, to avoid stockpiling.

Under this article, the IAEA would appoint inspectors to keep checks on the plutonium used by the countries in question. In case of violation or omission, the agency has the power to suspend all assistance and remove all nuclear matter and equipment used in a country's nuclear projects.

After the controversy in the Dutch parliament over Urenco supplies to Brazil, earlier this year, the four governments have sought a diplomatic means of ensuring that the supplies could be effected while also ensuring that a satisfactory supervisory system could be mounted.

Discussions on French method of enrichment

BY DAVID WHITE

PARIS, Sept. 3

THE U.S. and West Germany are reported to be discussing a joint venture with France on the latter's "anti-proliferation" method of enriching uranium for nuclear reactors.

The chemical enrichment technology announced by France in May last year at the time of the International Atomic Energy Agency's conference at Salzburg, is claimed to be unusable for the preparation of nuclear weapons. It therefore promises to bypass one of the thornier problems in the export of the nuclear equipment and know-

how. The report coincides with recent signs that France may be backing out of its controversial agreement to supply Pakistan with nuclear reprocessing facilities, because of the strategic risk and the international bad odour that goes with it. The French Government last month asked Pakistan for additional safeguards, and the Pakistanis have accused the French of wanting to renege on the deal.

The French claim their chemical enrichment process, developed since 1968, is suitable for medium-sized facilities and thus for potential export markets in the developing world.

The usually well-informed newspaper Le Monde quoted "safe" French sources as saying that talks between the three countries were under way and that they might lead to joint construction of a pilot plant, presumably located in France.

An agreement was possible, it said, even before the end of the year. It estimated the investment necessary to develop the process commercially at some FFf 100-200m (\$25-50m) a year for five years.

One of the more significant aspects is the reported interest of West Germany, in the light of strong U.S. objections to the 1975 German-Brazilian nuclear package deal, which includes the transfer of enrichment technology. Under the agreement, this is to involve West Germany's experimental jet-nozzle process.

Italy plans immediate EEC loan repayment

BY PAUL BETTS

ROME, Sept. 3

ITALY INTENDS to repay ahead of schedule its outstanding debts to the Government's intention to enforce its long-awaited three-year 1978-81 economic recovery programme to be submitted to Parliament by the end of this month.

The programme aims at tackling the fundamental structural weaknesses of the Italian economy. In particular, the country's ever-growing public sector borrowing requirements and rising labour costs, at the same time as promoting a higher level of growth to generate employment.

The Government has committed itself to boost job-creating measures, especially in the depressed south, in return for the consensus of the other political forces and the trade unions for a series of austere and unpopular measures.

The decision both to repay the EEC debts and to reduce the paid prematurely the remaining U.S.\$1bn of a \$2bn bilateral gold-backed West German Bundesput is seen here as above all a psychological gesture of goodwill on the part of the minority government to win the support point to 10.5 per cent the Italian Central Bank's discount rates, in a move generally regarded here supporting it.

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Smith in search for best option

By Our Own Correspondent

SALISBURY, Sept. 3

THE DISCLOSURE of Mr. Ian Smith's meeting in Zambia with Mr. Joshua Nkomo is both an admission that his domestic settlement has failed and that he is trying to find the best option among the guerrillas.

Word of the meeting came against a background of intensifying British and U.S. efforts to persuade the Rhodesian Prime Minister and the three black leaders joined with him in the Transitional Government to go to a new western-sponsored settlement conference with the Patriotic Front guerrilla alliance led jointly by Mr. Nkomo and Mr. Robert Mugabe.

But Mr. Smith is known not to want to go to an all-party conference where he will be faced with a united Nkomo-Mugabe front holding out for the immediate reality of power, which means control over the army and police and their composition.

Assistants of the Rhodesian leader admit that he is stalling on an all-party conference decision because Britain, still technically the colonial power, is expected here to hold a General Election in October.

Mr. Smith hopes the Conservatives, traditionally more sympathetic towards him and moderate blacks, will win. In addition he does not want to let the Labour Government off the Rhodesian hook at election time by being able to point to a peace conference in progress.

Despite their protestations to the contrary, there is little doubt that Mr. Smith and Mr. Nkomo-Rhodesia's two most seasoned political leaders—most behind the backs of their current partners.

The two main black leaders in the Transitional Government say they had only a vague idea Mr. Smith might go to Zambia. Bishop Abel Muzorewa and the Rev. Ndabaningi Sithole say Mr. Smith did not tell them about the meeting—thought to have been on August 21—or report back. Mr. Sithole, disturbed by the secrecy, leaked a partially accurate version of events last week.

Angry voices and official silence emerging from Saturday's summit in Lusaka of the five front-line states point to the Nkomo-Smith meeting being news to Mr. Mugabe, as well as the five African Presidents, except for Mr. Nkomo's patron, Dr. Kenneth Kaunda, the Zambian President.

The immediate repercussions appear to be greater for the unity of the Patriotic Front than that of the transitional South African Government.

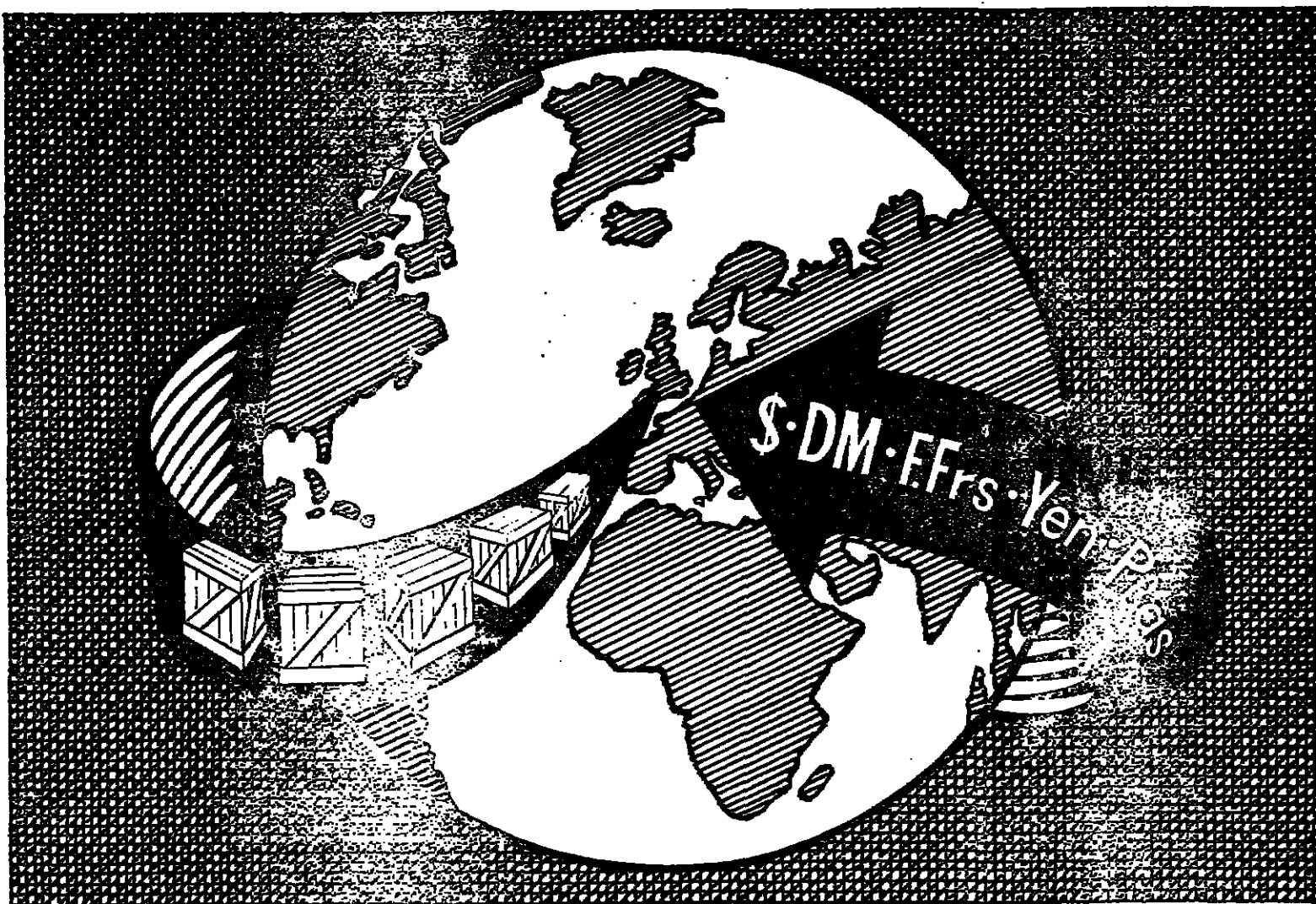
Despite six years of war to topple white minority rule, the Nationalist insurgents still operate as two separate armies based on tribal lines—Mr. Nkomo's forces armed by the Soviets and based in Zambia, and Mr. Mugabe's fighters based in Mozambique and supplied mainly by Frelimo.

Bishop Muzorewa and Mr. Sithole, denounced by the guerrilla leaders and lacking their own armies, have little option but to sit in an administration currently kept alive by the white-led security forces and civil service.

Like Mr. Mugabe, they suspect an Anglo-American, Soviet and Zambian plan to instal Mr. Nkomo as leader of Zimbabwe. Although the internal leaders have little in common ideologically with the pro-Marxist Mr. Mugabe, they all belong to the majority Shona tribe. Mr. Nkomo is widely regarded as the father of black nationalism here, but is from the minority Ndebele people.

Only Chief Jeremiah Chirau, the third black leader in the transitional government, has accepted the all-party conference idea.

Mr. Smith and Mr. Nkomo have tried to reach deals before, including an abortive settlement conference of just the two of them in Salisbury in early 1976. Their last reported meeting was a highly secret affair in Lusaka last September, which again fell through and Mr. Smith negotiated with the internal leaders.



Exports up 57%. Turnover up 38%. Profits up 40%.

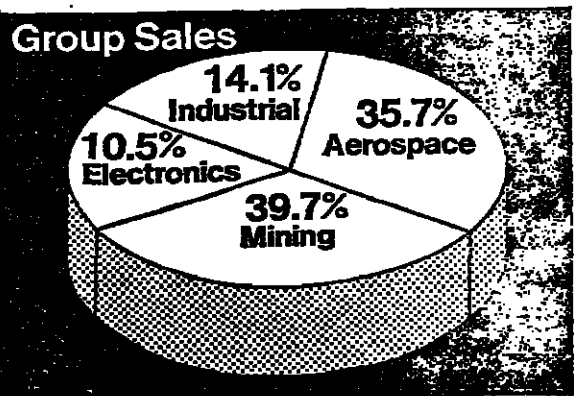
- * The Aerospace Division is selling to manufacturers of over 200 aircraft. Orders up 54%.
- * The Mining Division's range of new Shield Supports for coal mining is achieving worldwide acceptance. Turnover up 31%.
- * The Industrial Division reports record sales of hydraulics and seals. Full order book, notably from overseas.
- * The Electronics Division has made a significant first-time contribution to company profits.



QUEEN'S AWARD
1973 1974 1975 1978

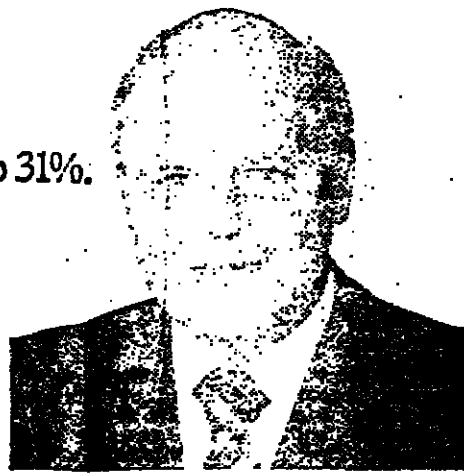
DOWTY

Dowty Group, Cheltenham, England.



RESULTS IN BRIEF

	1977/78	1976/77
Turnover	£188,441,000	£136,308,000
Profit after interest but before tax	£25,038,000	£18,075,000
Profit after tax	£12,367,000	£8,851,000
Profit after tax per share	19.0p	15.6p
Dividend per share	4.5p	4.2p
Times covered by profit after tax	4.3	3.7



Robert Hunt CBE
Chairman and Chief Executive

The Annual General Meeting takes place at the registered office, Arle Court, Cheltenham, on Tuesday, 3rd October at 11.00a.m.

This announcement appears as a matter of record only.

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WORLD TRADE NEWS

Fukuda visit may speed up Mideast industrial deals

BY CHARLES SMITH

TOKYO, Sept. 3

Scandinavia to fight UK air threat

By Hilary Barnes

COPENHAGEN, Sept. 3. THE UK is threatening to remove so-called fifth freedom rights utilised by Scandinavian charter airlines in traffic with the UK, according to sources here.

The UK's stance aims a strategic blow at the entire structure of the Scandinavian air charter industry.

The fifth freedom right means the right of an airline registered in country A to fly passengers between countries B and C as well as between A and B.

For the past 30 years the UK has accepted that the three Scandinavian countries comprise a single market, enabling Danish charter companies, for example, to fly direct to UK from Stockholm and Oslo as well as from Copenhagen.

If the UK condition were to be enforced, it would mean that Denmark's Sterling Airways, probably the biggest private operator in Europe, would have a substantial part of its customer base removed.

As Swedish shareholders do not have a majority holding in the airline, the UK position is dictated by the current negotiations with the Scandinavian countries. The agreements were abrogated by the Scandinavians last year with effect from the end of 1977.

A Scandinavian delegation will be in London on Monday and Tuesday to discuss the charter issue with Department of Trade officials.

Charter flights are not currently regulated by the air service agreement. The UK, however, wants scheduled traffic and charter traffic to be considered as a single market.

The Scandinavians, however, do not accept that there is any link between charter and scheduled traffic and they do not accept that charter services should come under the terms of a future air service agreement.

On the sale and purchase side the Chinese continue to be the most active buyers through their Hong Kong agency, Ocean Tramping.

Last week they were reported to have acquired a geared carrier/bulk carrier of 20,500 tons deadweight for \$5.2m and two smaller single-deckers at \$2.1m.

Korean buyers have also been seeking geared bulk carriers in the 20,000 tons deadweight range and C. Y. Tung of Hong Kong has bought a 270,000-ton deadweight ore-oil carrier for a reported price of \$18.5m.

NORTH-SOUTH DIALOGUE

Third World links strengthened

BY K. K. SHARMA IN BUENOS AIRES

WITHIN A few days, Third World countries will have taken a decision on the proposal for a permanent secretariat for themselves on the model of the OECD Secretariat in Paris.

Whatever form it takes, there should soon be in existence an organisation capable of data collection and research that provides the necessary inputs for dispersed moves made by the Group of 77 (developing countries). When it is formed, it will be controlled by Third World countries in much the same way as OECD is by the Western countries and Comecon by the Socialist world.

The new institution will provide the teeth for the new movement for technical co-operation among developing countries, or TCDC as it is called by delegates from over 120 countries now attending a United Nations conference in Buenos Aires.

The first of its kind, a United Nations conference would ordinarily not be confined to the needs of a section of the membership of the world organisation.

But it is being held because pressures for an orderly harnessing of resources of developing countries for the Third World itself has reached a crescendo as a direct result of the slow progress of the north-south dialogue.

The search for a "new international economic order" that began in 1975 is described by a Third World diplomat as having progressed from "a faint cry in the wilderness to a full-throated chorus" that is finding concrete expression in the Buenos Aires conference.

Today, the conference will begin consideration of the effort to institutionalise new exchanges that

would not only insulate the developing countries from the fluctuations of world economic forces but also help them cope with the problems arising out of limited access to the world capital markets, debt service payments and pressures from multinational corporations.

In sum, the developing countries taking part in the TCDC conference believe that "by requiring the economically weak developing countries to complete on virtually equal terms with the much stronger developed countries, the present world order only adds to developing countries' problems and tends to undermine them."

A background note, for instance, points out that in 1975, out of the estimated world gross output of \$6,207bn, market economy countries generated 67 per cent, the centrally planned economies generated 20 per cent while the developing countries yielded just 13 per cent.

Other indicators also support the conclusion that, for the vast majority, the fruits of the material prosperity and technological progress of mankind in the latter half of the 20th century have been inaccessible.

The note points out further that the "share of developing countries in international trade is still no more than 25 per cent. Their share in world exports declined from 50 per cent in 1950 to 23 per cent in 1975. No more than 10 per cent of the world's industrial output and 35 per cent of its agricultural output originates in the developing countries."

In other words, "the burgeoning growth and material prosperity that the world has seen in the past 30 years has barely touched the majority of mankind."

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SHIPPING REPORT

Decline in tanker freights feared

BY OUR SHIPPING CORRESPONDENT

OIL TANKER freights for very large crude carriers trading westwards from the Gulf have now slipped to the worldwide 30 mark following the flurry of higher rates early last month. Owners are said to be reasonably satisfied with this position, but fear that in spite of their discipline in refusing to re-activate surplus tonnage during the rates

mini-boom, freight rates will slip even further this month. The extent of re-activation is revealed in figures from John I. Jacobs, which show 46.8 tonnes deadweight of tankers and combined carriers laid up at the end of August, compared with 48.3m tonnes deadweight a month earlier.

This represents only a dozen ships. There is still, in fact, some shortage of available tonnage in the Gulf and charterers have been forced to make inquiries in other areas such as West Africa, where rates have been boosted slightly as a result.

Dry cargo markets, both for period and spot trading, showed little change in quiet trading last week.

On the sale and purchase side the Chinese continue to be the most active buyers through their Hong Kong agency, Ocean Tramping.

Last week they were reported to have acquired a geared carrier/bulk carrier of 20,500 tons deadweight for \$5.2m and two smaller single-deckers at \$2.1m.

Korean buyers have also been seeking geared bulk carriers in the 20,000 tons deadweight range and C. Y. Tung of Hong Kong has bought a 270,000-ton deadweight ore-oil carrier for a reported price of \$18.5m.

Oil talks in Oslo

By Fay Gjester

OSLO Sept. 3. SWEDEN AND Norway began talks in Oslo today on future deliveries of North Sea oil and oil products to Sweden.

Mr. Kurt Daehlin, a senior civil servant in Norway's Oil Ministry, is heading the Norwegian delegation.

The talks will cover amounts to be supplied, duration of the agreement, and what types of oil products, in addition to crude oil, the Swedes want to buy.

Taiwan invitation to ICI

BY KEVIN DONE

ICI has been asked by Taiwan to take part in a \$50m-to-\$60m joint venture to manufacture plastic. The Taiwan Government is seeking partners for the next development stage of its petrochemical industry and has approached several other chemical companies.

Dr. Phillip Harvey, ICI's main board director, said yesterday that the project was still at a tentative stage. It would have to be evaluated with investment proposals for other countries and many different products.

ICI is interested in Taiwan as a fast-growing local market. It believes that a market share can best be established through local manufacture, which would offer, in turn, better prospects of increasing exports from Britain.

ICI already has two small manufacturing plants in Taiwan.

The most important is a \$15m, 15,000-tonnes-a-year methyl methacrylate plant, which comes into production this year. The chemical is used to manufacture clear plastics. The plant is owned 60 per cent by ICI in a joint venture with the China Petroleum Development Corporation. ICI's other plant in Taiwan is a \$2m paint factory, which is wholly owned.

Taiwan is planning to build a fourth ethylene plant—the cracker which is at the heart of a modern petrochemical complex—to come on stream in 1982, and it is seeking companies to manufacture the downstream products, such as plastics.

The Government's approach to ICI concerns a polypropylene plant, with a probable capacity of about 60,000 tonnes a year.

Contracts

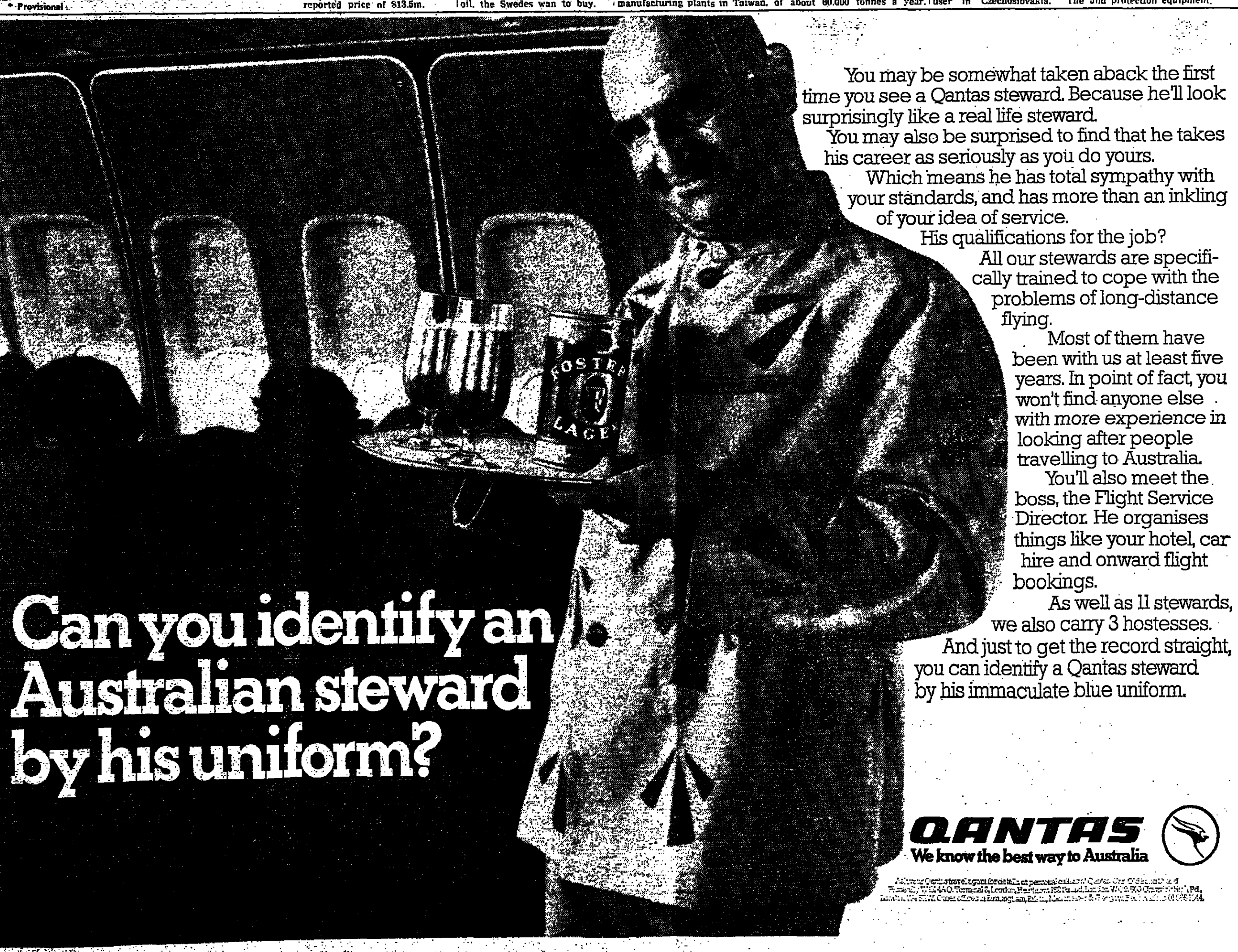
● Orders totalling \$8.5m for 2904/50 is for VHM—Vystavba Leyland trucks and buses from Hlavniho Mesta Praby, part of the Prague City Council.

● Coman, the machine tool subsidiary of Fiat, has won an order worth around £2.07m from BMW for a welding system to be installed at the West German group's Dingolfing car plant. This is the biggest export order received by Coman since it was reorganised as a separate division within Fiat. Smaller orders have been received from Opel, the General Motors subsidiary, and Ford Europe.

● A \$15.5m export order for 18m insecticide aerosol units for Iran has been won by Aerosols International, which has plants at Bracknell, Berks, and Wellington, Somerset.

● With two orders worth nearly £15m International Computers has sold its first model 2904/50 tum. The contract is for the Czechoslovakia—also its first in Eastern Europe—and has also been awarded to the Siemens portion.

● The Siemens portion also includes transformers and capacity of its largest System 4 user in Czechoslovakia. The



You may be somewhat taken aback the first time you see a Qantas steward. Because he'll look surprisingly like a real life steward.

You may also be surprised to find that he takes his career as seriously as you do yours.

Which means he has total sympathy with your standards, and has more than an inkling of your idea of service.

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As well as 11 stewards, we also carry 3 hostesses.

And just to get the record straight, you can identify a Qantas steward by his immaculate blue uniform.

QANTAS

We know the best way to Australia

Can you identify an Australian steward by his uniform?

QANTAS

We know the best way to Australia



Qantas Airways Limited is a public company listed on the London Stock Exchange. The company is a member of the International Air Transport Association (IATA). Qantas Airways Limited is a public company listed on the London Stock Exchange. The company is a member of the International Air Transport Association (IATA).

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A high-contrast, black and white photograph of a British Airways Boeing 747-200 in flight. The aircraft is captured from a low angle, banking sharply to the right. The fuselage is white with 'British airways' written in a dark, serif font along the side. The tail features the airline's signature Union Jack livery. The four engines are clearly visible under the wings. The landing gear is extended. The background consists of a dark, textured ground surface and a bright, featureless sky.

The Executive's and Office World



You'll have to come back next week - I'm too busy with the paper work.

EXECUTIVE HEALTH

Avoiding voracious Freudians and computer devotees

BY DR. DAVID CARRICK

A CYNIC once said that doctors could be divided into two groups: the introverts and the extroverts. A member of the first category would be a funeral director, fascinated by Freud, and who would never consider any disorder to be something even an intriguing journal was in the mind and had been since some forgotten piece of lechery had taken place when the patient was four.

Members of the other group were all jolly rigger players who had never had a day's illness in their lives. To them, everything was physical, and if a patient displayed overt psychological problems, they would thump them on the back and tell them to take some exercise.

Today, that cynic would have to consider a third group: strange, earnest men and women who regard a patient not as a person but as a vehicle for the removal of fluids, etc., to place before their modern Baal, the computer, and await in reverence for its pronouncements.

This group is increasing. But, fortunately, it is largely confined to hospitals and laboratories, so that its inability to recognise a human being as a delicate and complicated creation, who may well respond to sympathy and compassion better than to print-outs, is as yet limited.

When there were just the two former groups, the patient was much pushed to decide whether he would be safer placing himself in the hands of the stern, brilliant and humourless introvert, or to pick the jolly chap who at least was unlikely to diagnose acute appendicitis as some frustration of the brain brought about by subconscious thoughts of a salacious nature.

Now, alas, thanks to the NHS machine, these two major groups have been submerged by forms, overwork and restless bureaucracy. Here and there, scattered and disappearing fast, is another little group which believes that the brain cannot be separated from the body save with an axe - which is, drastic and final. This little collection still takes a careful history, examines patients with their

clothes off, and uses scientific marvels to support their clinical judgment in the best interests of their patients.

If one belongs to this old-fashioned exterior, and is not caught in the NHS treadmill, medicine can be enjoyed as the art it should be; but the catch is that it involves giving sufficient time to each patient, and this in itself means that monetary rewards have to be submerged beneath a risible dedication.

Recently I saw a charming young woman who, because she had developed very mild claustrophobia, had been put on Valium and led to believe that she was losing her mind. Certainly she was overly tired, breathless, wondrously pale and had begun to avoid people. Her poor GP, harassed and form-bound, had failed to diagnose severe anaemia and had put her on the tranquilliser.

Now Valium is an excellent drug for conditions for which it was designed. It is unlikely to be of great value in anaemia. Indeed, the effect is rather like trying to run a racing-car on paraffin and adding a trailer for good measure.

The commonest variety of anaemia is caused by a shortage of red corpuscles (as in haemorrhage or chronic illness) or by the cells being too small and poor in haemoglobin, resulting from iron deficiency.

If haemoglobin is low then oxygen can neither be carried in sufficient quantities nor can the unwanted carbon dioxide be removed from the tissues. The patient then experiences various symptoms including: fatigue, headache, faintness, depression, breathlessness, palpitations and pins-and-needles in the extremities; and sometimes, psychiatric symptoms.

There are many causes. Chronic bleeding, even from piles, is an obvious cause which can be treated easily. Some people suffer poor absorption of iron from the gut; but by far the commonest cause is a diet low in iron. Thus, the very poor, the alcoholic, the obsessive dieter and the over-fussy may well become anaemic.

Once the type of anaemia has been diagnosed (and here I am considering the benign, iron-deficiency type), administration of suitable iron preparations (orally or by injection) sometimes supported by folic acid, soon brings normality and accompanying good health. Afterwards the patient must be persuaded to eat foods rich in iron, such as red-meat, liver, milk, fruits and most vegetables, to avoid sliding back again.

The young woman I mentioned is now chasing her husband about, which he does not mind as she is prettier than ever. Now I must say that it was not clever of me to make the diagnosis nor to institute treatment. But I often wonder how many patients suffer needlessly or receive incorrect treatment because their over-stretched, harassed GPs have no time to remember or practise in the way they were taught.

Whatever the answer, it does not lie with cold technology, for this is no substitute for sympathy, empathy, understanding and, above all, compassion.

Richard Cowper on the problems faced by companies and employees contemplating a change to shiftwork

Times are a'shifting on the shop floor

THE BITTER realisation that, try as they may, most European governments are failing to make any significant inroads into unemployment has heralded a new assault from several quarters, especially trades unions, on the length of the working week.

In most European countries, including Britain, one of the most popular union solutions to nipping up the area's unemployment is to fight for working-sharing in the form of a reduction in the working week. In the UK the aim is to cut today's standard 40 hours for those in manufacturing to 35 hours.

Many unionists also believe that companies should be encouraged to "buy out" overtime wherever possible and take on extra labour - for example by introducing two-shift working instead of a single shift.

Trends

Whatever the arguments for and against, this renewed pressure is likely to accelerate the post-war trend towards a shorter working week. And with many manufacturers finding it unprofitable to operate their plant for, say, only 35 hours, an increase in shift work is a likely outcome.

In the white collar sector shiftwork is increasingly being extended to certain kinds of office work. Even this bastion of nine-to-five working has succumbed to unusual hours, particularly where computers are involved.

Although no regular statistics have been collected in Britain, Department of Employment figures show that the proportion of manual workers on shiftwork rose from one in eight to one in four in the 14 years from 1954 to 1968. And today it is estimated that one third of all workers in manufacturing industry are on some form of shiftwork.

Evidence from the International Labour Office shows that three-shift systems are more common in France and the Netherlands, whereas a two-shift system is more prevalent in the UK and Japan.

The shift system favoured in Britain is an alternating day and night shift where two groups of workers change between days and nights, usually weekly or fortnightly. This system has the advantage of being extremely flexible, permitting both shifts to work overtime and allowing maintenance to be carried out

between the shift changes.

In the rest of Europe, more particularly in Eastern Europe, the double day shift is more common. This system (two shifts from say 6 am-2 pm and 2 pm-10 pm) enables the plant to be manned for 80 hours a week without resort to working at night - the least socially and medically attractive form of shift work.

With the move across Europe towards an increase in

shift work, the need for more

research into the economic, social and medical effects of different shift methods is a pressing one.

So Dr. James Walker's book, *The Human Aspects of Shiftwork*, largely based on experience in Britain, provides an invaluable introduction to the literature on the subject available in the UK, and is a must for both the manager and the trade unionist new to the issue.

Apart from social and medical problems, some of the vital questions tackled by the book include: when and how to introduce shiftwork and the relative merits of different shift systems.

'Nightworkers are more likely to develop stomach or nervous disorders'



Look here mate, we're reducing your working week to AM, and bringing in a new PM to take the second shift.

● The availability of manpower, in quality and quantity, willing to do shiftwork is high. The benefits of introducing shiftwork, in terms of increased capital utilisation, can be enormous, and in some cases may mean the difference between viability and bankruptcy.

The author gives a striking example of how capital utilisation can vary by providing figures on spindle use in the world textile industry. In France the average length of time a spindle was used in 1974 was 3,820 hours, Japan 4,850, U.S. 6,340, India and Pakistan 6,580 and in Hongkong 8,544.

It may be no coincidence that the French textile industry has been one of the worst hit by the current crisis.

Of course this argument ignores one of the main objections to work-sharing and an increase in shiftwork in a developed economy. In some cases, higher wage rates for shiftworkers may make the labour cost of increasing capital utilisation self-defeating.

Once management decides to introduce shiftwork, however, social and medical effects of the author says it needs to varying shift patterns. While

exercise all the skills of communication, consultation and training, in order to minimise workforce resistance and ensure a smooth changeover.

Workers should be consulted at an early stage in the decision-making process, he says, for acceptance is more likely to be forthcoming if the reasons for the change are apparent. In Britain, for example, the Trades Union Council (TUC) had advocated that negotiations

much of the evidence collected so far is inconclusive, some significant trends emerge.

Work at abnormal times during the day may lead to inconvenience and disturbance to social life, and it can have some adverse physical effects. Night work means that sleeping habits will have to be altered, meal times displaced, and in addition the body's biological clock will be disturbed. The jet lag of the

higher than among those who work at night. And figures show that the average night worker lives just as long. These results do need to be treated with caution, says the author, as shiftworkers who become ill or who suffer from ill health are in most cases likely to be transferred to day work.

Management, he says, must pay particular attention to introducing general preventative measures to minimise the possible adverse effects of shift work - particularly at night-on health. The company should take into account the medical evidence on those best suited to shiftwork and use it in pre-employment selection procedures. Management, he says, should always be prepared to allow those who experience ill health to transfer to day work.

Given the evidence that nightworkers generally enjoy reduced facilities at the workplace, Dr. Walker says it is essential that a hygienic canteen or cooking area, plus first aid facilities, should be made available.

'Don't expect the single young, with courting ahead, to make the best shiftworkers'

Guidelines

Taking all the evidence into account, Dr. Walker concludes that the double day shift has the least social and medical drawbacks, but for the company which finds it essential for work to be done at night he produces a series of guidelines which he feels will enable management to make night shift work safe, productive and socially tolerable.

Single night shifts are better than consecutive ones, he says, and the shift cycle should not be too long - say four weeks. It should also have a regular pattern of rotation, to enable workers and families to plan their social life better. He maintains that the night shift should not generally exceed eight hours, except in cases of very light work.

While the higher wages enjoyed by most shiftworkers are probably the main incentive for working abnormal hours, he gives a final piece of advice to managers: don't expect the single young, who still have their courting to do, to make the most reliable shiftworkers. Your best bet is the steady married man with fairly well developed financial commitments.

The *Human Aspects of Shiftwork*, Dr. James Walker, Institute of Personnel Management, London, 1978, £3.95.

Dr. Walker believes there is no overwhelming evidence to show that factory accidents are significantly higher on night shifts, nor that output is substantially less. And research into the effects of nightwork on the health of shiftworkers has so far been generally inconclusive.

It is true that nightworkers are much more likely to develop nervous or gastro-intestinal disorders, particularly those who never adapt to new sleeping habits. But recent studies have shown that absence from illness among day workers is actually

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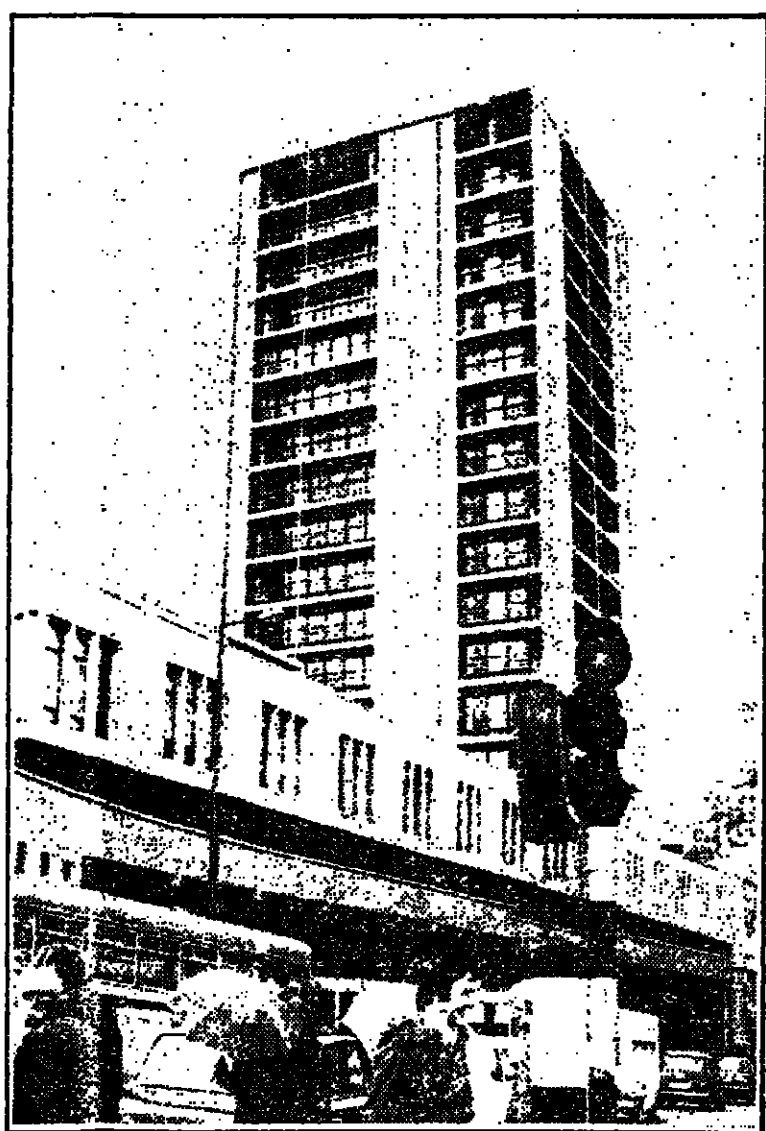
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Monday September 4 1978

Compromise
in the air

THERE WERE always two dangers in the decision on the future of the British aerospace industry which seems to have been facing the Government for most of this summer. On the one hand there was the danger that the industry could go basically American only to find that it was being reduced to the role of sub-contractor to the larger and more powerful U.S. corporations. On the other hand there was the danger that a decision to go European, however desirable for political reasons, could turn out to be uncommercial.

Co-operation

The decisions announced in the last few days go some way towards suggesting that both these dangers have been avoided. On the assumption that the French are only demanding the highest possible price for British re-entry into the Airbus consortium, rather than seeking to keep Britain out altogether, it looks as if British Aerospace will achieve a good deal of what it wanted. It should be able to continue and intensify co-operation with partners it knows and in so doing a more equal basis than might have been possible with, say, Boeing.

On the aero-engine side there can be no doubt about the genuineness of the satisfaction expressed by Rolls-Royce. Over the past few years the company has cleared its development overhangingly to the American market. There may be some reservations about the wisdom of this, but equally without new orders now the company would have been in severe difficulties and there was little immediate prospect of quick orders coming from Europe. As for British Airways, it too is satisfied. It wanted to buy American aircraft with Rolls-Royce engines, and it has been allowed to do so.

From the strictly British point of view all that might look like the best of all worlds, which may be one of the reasons for the French irritation. It should be remembered, however, that certain principles

have now been established. It is no longer possible for one company or even one country to go it alone in the mainstream of aerospace: co-operation has become the order of the day. At the same time there has been no straight confrontation between the Europeans and the Americans. It is feasible for the Europeans to co-operate among themselves on some projects and with the Americans on others — a fact, incidentally, which has always been recognised by the French in their co-operation with the U.S. on aero-engines.

Not least, the announcements of the last few days can be seen as only the beginning of a new period of collaboration in the aerospace industry. There are other new projects to come, especially in the military field, and it is to be hoped that the same pattern of flexible co-operation — with some European and some Euro-American projects — will be possible here. That would be one way of easing the problem of standardisation in NATO, and also of reducing the present imbalance in European-American arms transfers.

Competition

Nor need the latest arrangements be regarded as necessarily static. There is no reason why the Airbus consortium should not win British Airways for orders in the future, perhaps by inviting the airline to submit its own specifications. That, after all, was the way the original consortium won round a once reluctant Lufthansa. Equally Rolls-Royce should exploit every possible opportunity to win a larger share of the European market. It may have landed on its feet this time, but there are dangers in being too exclusively tied to the Americans.

It remains, of course, that the new aircraft still have to be sold in sufficient numbers to make them commercially viable. The competition will still be severe, but all in all, the prospects at least look better than they did a few months ago.

Italy faces
a deadline

ITALY'S political and economic problems have long seemed so intractable that it is not surprising that its governments have repeatedly put off the attempt to do anything fundamental about them.

The present government is no exception in this general rule. It has just tabled a major programme, designed to get the country back on the path of economic recovery over the next three years. But it has done so up against a series of very pressing deadlines, and has postponed any action on one of the most important issues.

The main aim of the programme are undoubtedly ambitious: a cutback in Italy's apparently uncontrollable public sector deficit, through reductions in welfare spending; a further slow-down in the rate of inflation; to bring it into single figures; a public works programme, especially in the south, to lead down the level of unemployment; and a thorough reform of the entire system of public administration.

Indeed, it may well be wondered whether the programme is unrealistically ambitious. Cut in the public sector deficit have been promised before, but the promises have not been matched by the performance. The Government says that its public works programme will create 500,000 new jobs, but this target is already being described as over-optimistic.

Most ambitious of all is the undertaking to reform Italy's public administration. While this is undoubtedly long overdue, since the country's vast and inefficient bureaucracy is one of the major obstacles to its effective economic management, it is, by the same token, going to be exceedingly difficult to be successfully carried out.

It will be a truly remarkable achievement if such a daunting task could be completed within three years. Comes any question whether it can ever be achieved so long as Italian governments are subject to the vicissitudes of inter-party log-rolling.

The most immediate doubt, however, is whether the programme can get parliamentary approval quickly enough. Under the present timetable, it must be voted on by the end of this month if it is to go into operation at the beginning of next year.

Everyone in Italy must know that economic reform is essential. But many interests are going to be hurt by the cutback in welfare payments, and the major parties will have to show an unprecedented degree of goodwill, if they are to work out a consensus on the programme in the next few weeks.

There is, however, little or no room for slippage in the timetable. Next month the Government hopes to finalise a large standby credit with the International Monetary Fund. On this occasion, the Fund will certainly require a parliamentary vote of approval. At the moment, of course, Italy is in no immediate need of IMF money. Its reserves and balance of payments are in a healthy state, as shown by its decision to pay some U.S.\$1.1bn of debt to the EEC ahead of schedule. But the position is likely to change quite quickly once the economy starts moving again.

Conflict

Next month, too, the wage contracts of 6m workers come up for renewal, and there will undoubtedly be a sharp conflict between the Government's recommendations of moderation and labour pressure for further increases in real wages.

But the real greatest obstacle to the Government's programme is any attempt to revise the system of wage indexation, which has played such a large part in raising manufacturing costs and in sustaining inflation at its current rate of around 12 per cent. The Government evidently believes that its parliamentary problems will be eased by holding off this thorny issue until the beginning of next year, and in one sense, it may be right.

There is disillusionment among Communist voters with the results of the party's association with the minority Christian Democrat Government, and any attempt to tackle wage indexation at this stage might prove an intolerable embarrassment to the leadership of the party.

Yet even if one makes every allowance for the Government's political difficulties, it is one thing to announce an ambitious package, quite another to make it work.



Terry Duffy

Moss Evans

Hugh Scanlon

Jack Jones

Len Murray

David Barnett

Changing the guard at the
Trades Union Congress

By CHRISTIAN TYLER, Labour Editor, in Blackpool

WHEN THE 110th Trades Union Congress rises to its feet tomorrow to cheer Mr. Callaghan back into Downing Street, it has its way. It will not simply be in order to express a preference for a Labour Government. Many of the men and women on the platform and on the floor of the hall have a personal stake in the outcome of the general election, for it will be a test of their stewardship and their policies almost as much as of Mr. Callaghan's.

The trade union leaders, especially in this last period of minority government, have leaned over backwards to prevent the unpopularity on the shop floor of pay restraint from putting the Government in danger.

It has been a difficult time for the 42 members of the TUC General Council. There is little doubt that TUC leaders, ground between the upper millstone of economic crisis and the nether millstone of Labour's minority — not to mention repeated prime ministerial threats of resignation — have lost some respect and authority in the eyes of their active members.

The coming election could well sweep away the ambiguity of language and action that has characterised the last year of TUC-Government relations, and give everybody a new start. If Labour is returned with a big majority, the pressure will be on for some real changes in the direction of economic and industrial policies. If the Conservatives win, there will be time for self-criticism, retrenchment, and the development of new ideas.

A Labour victory without an overall majority would be the worst result for the health of

the TUC. It is unlikely that Mr. Len Murray and his colleagues could go for long propping up a lame Government, and such an outcome would be extremely stultifying.

This year's congress is important not merely because it is the signal for a general election campaign. It also sees the retirement from the General Council of the two men who in the public mind have symbolised trade union power for the last decade — Mr. Jack Jones of the Transport Workers, and Mr. Hugh Scanlon of the Engineers. Mr. Jones masterminded the social contract and Mr. Scanlon led the engineers into battle against the Conservative Industrial Relations Act.

Their departure leaves a vacuum in both the political and industrial context which will not easily be filled. Some of the void will be filled by Mr. Len Murray, TUC General Secretary, who will find himself without Mr. Jones beside him. For Mr. Murray, that means not so much picking out the issues or demands of the moment, but judging how close to or distant from the Government — whether it be Labour or Conservative — the TUC should be at any given time.

Some of the void is already being filled by Mr. David Barnett, of the General and Municipal Workers who has all the appearance of grand vizier. Mr. Barnett represents the middle ground of union politics and the Labour loyalists, but has yet to pick up and carry through an issue. True, he has spoken out increasingly against unemployment and has tried to set up a joint action committee of public service unions, but he is not identified like Jack Jones

with particular issues — pensions, worker directors, the 35-hour week, or foreign dictatorships.

Mr. Jones's successor at the Transport Workers, Mr. Moss Evans, will occupy the central position by virtue of his 2m block votes. But his style, so far as can be seen, is more managerial than political. He inherits a hamper of policies and does not need to cast about for them. He sounds left wing — more left wing than Jack Jones at times — but he does not yet carry a dagger in his belt.

As for the Amalgamated Union of Engineering Workers, its political complexion has changed entirely over the last few years and the new president (from next month), Mr. Terry Duffy is the product of uncritical trade union conservatism. He will be overshadowed by the General Council by Mr. John Boyd, the General Secretary of the engineers, whose cunning in the pursuit of moderation is undisputed.

Moderation, in the proper sense of the word, looks like being the order of the day, broken occasionally by men like Mr. Clive Jenkins of the Association of Scientific, Technical and Managerial Staffs, or perhaps Mr. Frank Chapple of the Electricians.

But naturally, the vigour of the TUC will depend to some extent on the colour of the next government. If the TUC becomes moderate in the political sense, that does not mean that its power will lessen, or that Mr. Murray will allow it to drift into a clammy embrace with the Labour Party after the high price that the unions have been paying for the social contract.

Mr. Jones believes that the TUC will go from strength to

strength in terms of numbers — it is now up to nearly 13m — and has grown up partly as a result of the social contract itself. He says that the TUC now has a grasp of issues, a competence and an influence that it has never had before.

TUC officials today, he says, actually want to know what the rank-and-file is saying. It is still a research organisation, but an organisation capable of real change.

"The TUC now talks in practical terms with the Government," said Mr. Jones this week-end. "Of course, there always were smoke-filled rooms, private meetings in Whitehall, and whispering behind doors. But the TUC leaders of the past were not dealing with the major issues of the moment. If it were not for the TUC's access to the Government through the social contract, problems like unemployment would have been very much worse."

Talking
shop

"If the Confederation of British Industry could really grow up and be a negotiating body instead of a talking-shop, and carry its members with it, I should not rule out the possibility eventually of the CBI and TUC talking about wages — not norms or pay in every factory, but minimum rates, wage structures, even grading. They might consider, for instance, whether an electrician should be paid more than a teacher."

Of the new men in the TUC, he said: "I don't see the General Council going in a totally right direction. Of course, its character is changing with the growth of white-collar unions; but it is by and large

progressive, if not militant in the shop steward sense. These people are good trade unionists."

If Mr. Jones is correct and the TUC does become more professional, and if it takes into its industry committees more of the work now done by individual unions, then it could start to claim the kind of authority held by trade union federations in some other European countries. But the TUC's role and record in recent years, and the passiveness of its opposition to imposed income policy, suggest that such authority will be a long time coming.

Mr. Jones confesses his disappointment that the TUC has not fought more strongly for higher pensions — his pet cause — and that it failed to retaliate when the Advisory Conciliation and Arbitration Service was being hammered over the Grunwick affair. In the same way, Mr. Scanlon, looking back this week-end over his 11 years on the General Council, said that the TUC had not distinguished itself at the time of the Industrial Relations Act, when his union was fighting a battle that he regarded as the greatest of his career.

"The TUC General Council told unions they could defend themselves if they were taken to the National Industrial Relations Court. We refused to do that and we suffered very heavily. We never had any support financial or otherwise from the TUC, and we were left to fight it on our own."

It is often said of the Mr. Scanlon, as it is of Mr. Jones, that he came in a militant Left-winger and is departing a Right-winger. Asked about it yesterday, he said: "I still accept the Marxist theory of economics as the one that explains the

capitalist system. I am not in the opinion that Socialism is a way of resolving the problem, but I should accept a plural society."

There is considerable danger in the one-party system. If playing a part in helping resolve the most serious problem since the 1930s is changing, yes, I have changed, and I am guilty. You have to deal with the world as it is, not as you would like it to be.

"When you are faced with a responsibility, it's not enough to say what's wrong — you have to have some kind of constructive solution."

The TUC came up with a constructive and unprecedented answer to the roaring inflation of 1975 by successfully holding the unions to pay limits agreed with the Government for a year. Mr. Scanlon says: "TUC's contribution now seems to have been, if not in vain, at least seriously spelt by the facts that pressure on the wage rate of inflation — that wages, and that there has been no real improvement in industrial investment during the pause."

He and other union leaders assembled in Brighton seem to have no doubt that a 5 per cent limit of inflation will not work and is opposed by trade unions in way in which the 10 per cent limit of Stage Three was. But that would be hard to cover from reading the debate. The form of wage still critical because of the political situation. So the vote together at all would hold our fire until after the day."

MEN AND MATTERS

Packer pack
sent packing

Whatever anyone says about him, Kerry Packer's ambitions could never be called meek. The ebullient TV and sports promoter took his star-studded team to New York on Saturday where he had booked the 60,000-seat Shea Baseball Stadium for an exhibition match against the cream of American cricket talent, the U.S. All Stars.

New York did not exactly turn out in force for the occasion — the crowd numbered about 3,000, mostly displaced Britons, Australians and West Indians — which may or may not have put a slight damper on Packer's plans to sweep America with the cricketing craze.

All the same the match had its entertaining side, not least that the U.S. All Stars won by seven wickets.

Battling first on a pitch laid awkwardly between first and second base on the baseball diamond, Packer's men scored 124 all out, despite the best efforts of Greg Chappell, Tony Greig, Alan Knott and Gary Sobers — described by the electronic scoreboard as Sir Garfield Sobers, it seemed to break off advertising American airlines and a Tandoori restaurant in 49th Street.

Then it was the All Stars' turn. Fielding a team consisting mainly of expatriate West Indians and captained by a New Zealander, all unknowns, they slogged a brisk succession of sixes and fours to reach 125 for three. With the winning run, a group of grubby boys invaded the pitch, stole the stumps, and vanished.

Not perhaps a match that will make Wisden, but notable in that since Packer's men were playing as "The Rest of the World," the U.S. All Stars are

now claiming the title of Cricket Champions of the World.

Eurowords

Readers born to Irish-Italian parents on Panamanian ships in French waters may be enlightened by the following booklet, published by the Council of Europe at 75p: "Explanatory Report on the Protocol amending the Convention of May 6, 1963 on the Reduction of Cases of Multiple Nationality and Military Obligations in Cases of Multiple Nationality and Explanatory Report on the Additional Protocol to the Convention of May 6, 1963 on the Reduction of Cases of Multiple Nationality and Military Obligations in Cases of Multiple Nationality." Half-way through unscrambling the first page of this absorbing document it became clear to me why Euro- MPs are paid £25,000 a year.

Marks on the map

Political channelling and former Tory MP Humphry Berkeley has a curious job — as "diplomatic representative" to Paramount Chief Kaiser Mankwenda, the prime minister of Transkei. This makes him more or less foreign minister of the supposedly-independent republic and he now believes that he has done a favour both for the Transkei and an old friend in recommending Jimmy Skinner to head its Development Association.

Skinner, fellow veteran Africanist, used to be acting general manager of the National Development Corporation of Tanzania. Since then he has set up his own hotel management concern, Landmark International, of which Berkeley was until last year a co-director.

Skinner says that he too is now severing connections with Landmark and is unabashed by suggestions that the Transkei's

independence is a charade or that, surrounded on three sides by South Africa, it is little more than a dressed-up South African homeland. "I wouldn't have taken the job if that were true," he says. "It's absolutely ludicrous that no-one recognises it. Potentially it is far less dependent on South Africa than Basutoland or Swaziland."

Skinner reckons you can grow anything in the Transkei and it could be developed for international tourism. But it might take a Laker to transform its "breathtakingly beautiful" coastline into a jetsetter's African Riviera. British Airways' return fair is an equally awe-inspiring £700, and that only gets you as far as Johannesburg, 1,000 miles away. Just now the tourists are from South Africa, which continues to shore up the Transkei's sagging economy.

Meanwhile back at Transkei Office Ltd in London the flamboyant Berkeley is still busy persuading the world that Transkei qualifies for at least a few dots round its border. So far only stamp collectors and Pretoria are convinced.

New-born blisses

Unknown to millions of Moslems the laws of Islam are being brazenly infringed under their very noses — the unknown culprits being babies-in-arms whose stomach upsets are allayed with Woodward's Grippe Water, a product of one of the subsidiaries of the London Rubber Company.

Dining at the home of a Pakistani official the other night, Dennis Blairman, a senior director of LRC Overseas, allowed himself a quiet smile at the success of W. Woodward (Karachi) Ltd. He tells me its proprietary, calumet, is widely sold in Pakistan, where almost all the 75m inhabitants are practising Moslems. Grippe water has two main ingredients: distilled

water, and alcohol.

Pakistan's attitude to alcohol is similar to that of the Middle East, where gripe water is also sold. General Zia-ul-Haq, Pakistan's new military ruler and a devout Moslem, has zealously extended the Law of the Prophet to every area of national life. And babies apart, total prohibition has been in force for the past 15 months. He might be alarmed to hear of the curious case reported from Somerset in 1975, of a woman eschewing alcohol for religious reasons who found her baby's gripe water soothing and began drinking dozens of bottles a day. She was horrified to learn from her doctor that she had become an alcoholic.

But an LRC spokesman assured me the case was unusual: "We do not recommend you take it by the pint. As a baby you probably have just over two bottles altogether." The characteristic label showing a child struggling with a serpent was not, he said, intended to be symbolic.

It proved hard to ascertain whether General Zia and his men were convinced by such arguments. The Pakistan embassy was closed — for the end of Ramadan.

Hungry bookworm

The scene: an internationally-known London bookshop. The characters: my colleague B. R. Ackenhouse and a Young Lady at a desk marked Biographies. Ackenhouse: "Have you 'Philip of Macedon', recently published by Faber?" Young Lady: "I have an autobiography." Ackenhouse: "He died over 2,000 years ago." Young Lady: "Oh well, then, you want the antiquarian department upstairs." Ackenhouse (politely): "Is there anyone here who knows anything about bunks?" Young Lady: "Sorry, she's out at lunch."

Observer

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a) Argentinian business 154,947,263.293

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Operating expenses 169,718,219.440

Profit 1,306,800.790

0,903,718.690

Rates of exchange — 100 Arg. Pesos

U.S. Dollars 0.187

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REINSURANCE IN ALL BRANCHES

مجلس إدارة

Monday September 4 1978

Reinsurance

Reinsurers attending their annual world conference at Monte Carlo this week will again have much to discuss. The main topic will doubtless be once more the problem of covering the big single risk—supertanker, Jumbo jet, chemical plant. Other worries are inflation and international currency fluctuations.

REINSURANCE is the most highly specialised sector of the insurance industry. But because it is essentially one specialist dealing with another in a technical manner, it attracts very little of the limelight until something goes wrong. Yet without adequate reinsurance facilities no insurance industry could accept more than a portfolio of small risks without endangering its security. The basic principle of insurance is that of spreading one's risks, so that if disaster occurs one is not bankrupted by the event. So companies and individuals insure these risks with an insurer having the confidence that if trouble occurs, the insurer will pay the claim. This is the elementary insurance practice.

But what if the same event hits the insurer hard, such as a storm risk or a massive industrial explosion? If the insurer has a number of risks then he may have problems paying out all his claims. This principle of spreading risks is even more important to an insurer. He must be able to pay out claims when they arise.

This spreading of risks by the insurer is known as reinsurance. Insurers endeavour to maintain a balanced portfolio of risks so as to minimise the vulnerability to a major catastrophe. But the insurance industry is now in the era of the big risk. The cover for a North Sea oil installation can approach \$100m. A Jumbo jet

disaster could ultimately involve claims totalling over \$100m. A petrochemical complex could be insured for over \$100m.

Such values are causing the insurance industry to reassess its methods of operation, in particular in the way in which the risk is spread. With sums insured of this size, the amount is far too big for any single insurer, even the largest, to carry the risk on his own. The actual amount that an insurer will carry on a single risk will depend on a number of factors pertinent to the insurer, such as the spread of risks already in the portfolio and the size of capital and reserves backing his operations.

The practice of co-insurance is now growing, whereby the risk is underwritten by a number of insurers—companies or Lloyd's syndicates—all taking a smaller percentage of the risk than they would have done a decade or so ago. The recent EEC directive on this subject should enable the practice of co-insurance to operate between insurers in the EEC.

Strong

But this in itself still does not spread the risk sufficiently. There is a strong need to reinsure these risks further. There are special reinsurance companies and organisations which deal only in reinsurance. Other insurers handle reinsurance as part of their overall

portfolio or run a separate department for it. Thus it is quite possible for part of the excess cover on an insurance to look beyond their own national boundaries these days. The insurer to be taken up by his annual congress held in Monte Carlo, covered in a later article.

more internationally orientated than their counterparts handling the direct risk and they have to look beyond their own national boundaries these days. The insurer to be taken up by his annual congress held in Monte Carlo, covered in a later article.

comes second in prestige only to a national airline. But these local insurance industries do not have the expertise, or in most cases the capacity, to carry the risks arising within their own

country. They have to seek reinsurance from the established insurance markets, not only to ensure stability, but in many cases to get some idea of the nature of the risk and the premium to charge.

The established insurance industries are helping the newly-formed insurance companies in these countries to acquire some of the skills and expertise needed by arranging training courses and visits for personnel. The insurance brokers in particular have been extremely active in this training process and in helping the organisation of these newly-found insurance industries, as well as arranging the necessary reinsurance facilities for them.

But a new development is now

taking place with these countries endeavouring to set up their own reinsurance facilities, either singly or with pooling arrangements with neighbouring countries. The objective behind this development is to stop the

outflow of foreign exchange. One can understand the reasoning behind these moves. But one can also question its prudence. Such arrangements could work well until a major disaster strikes.

However, one cannot foresee the effects of such developments on the growth prospects of the established insurance markets. It is still early days and reinsurers are simply awaiting developments. This survey contains separate articles discussing the latest position in various regions and territories.

One significant move from the more enlightened reinsurance operators in these countries is not rigidly doing their own reinsurance, but seeking reciprocity from others, so that

reinsurance out is balanced by reinsurance coming in.

This extension of capacity is a welcome move and likely to grow as the reinsurers increase in size and acquire greater expertise. The international reinsurance brokers are doing much to foster this reciprocal movement.

To operate an international reinsurance operation, a prime requisite is a stable currency. Another need is access to a sophisticated capital market. London has grown into a world reinsurance centre because of the strength of sterling and there is a well-developed financial market. But the recent weakness in sterling has not helped in reinsurance operations. The present weakness in the dollar, coupled with this recent weakness in sterling, is causing reinsurers to reassess their methods of operations.

There is a growing development towards writing the business in the original currency where the risk arose. This looks an obvious move, but while sterling remained stable it was not necessary. In addition, in many countries it would need a change in the law or in insurance practice. Here it is required that the assets backing those liabilities have to be held within the country in which the insurer is established. Many countries are insisting that reinsurers can only operate through local companies and they can only hold a minority equity shareholding.

But reinsurers do not like the rigidity which these types of systems impose. Flexibility of operations has been the key-note in the past, with reinsurers able to move funds freely around the world. The recovery of sterling has eased the problems of reinsurers operating out of London.

For this world insurance centre is now attracting more overseas insurance companies to establish themselves here. The U.S. and Japanese reinsurance companies are now looking beyond their own territories and seeking to become worldwide operators. London is a natural centre from which to cover the EEC. One could expect more overseas companies to establish a presence here in London.

High inflation rates have caused reinsurers considerable problems, not only in fixing adequate rates, but in expanding their capital base in line with growing premium income. A year or two ago there were fears of shortage of capacity, but now the pendulum has swung the other way, at least temporarily. There appears to be an excess of capacity worldwide, especially in marine insurance. This is leading to rate-cutting and the fixing of rates that are inadequate for the risk. This is one major problem facing the UK reinsurance industry, but one hopes only a passing one.

equity shareholding.

Sharing the big risk

By Eric Short

The insurer needs to spread his risks as far as possible on a world-wide geographical basis and on a wide currency basis. Although spreading the risk

between other insurers operating in the same country will save that insurer from disaster in the event of a catastrophe, it will put a strain on the industry of that country taken as a whole.

This need to go beyond national boundaries was highlighted by a series of natural disasters which hit Australia four years ago. The extent of the damage was such that had not reinsurance been spread world-wide, it would have jeopardised the future of the Australian insurance industry. Thus reinsurers are even

gives the opportunity for insurers and reinsurers to make or renew personal contacts—a vital ingredient in insurance operations.

There is no doubt that reinsurance is the major growth sector for the UK insurance industry and that this will be even more so in the future. Well over half the business transacted at Lloyd's is now reinsurance, while companies too are doing more and more reinsurance business.

Growth in direct insurance business can be expected to be much slower as the emerging countries set up their own insurance operations and keep more of the direct risk within their own territories. Having a national insurance company

country. They have to seek reinsurance from the established insurance markets, not only to ensure stability, but in many cases to get some idea of the nature of the risk and the premium to charge.

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REINSURANCE II

Key role for brokers

THE PROFESSIONAL intermediary has a vital and important role to play in the operations of the insurance industry. He assesses and arranges the insurance requirements for his clients. He places that insurance in the appropriate market and he handles the claims if and when they arise. It is very much a continuing and ongoing process with conditions and needs constantly changing.

In order to perform such functions successfully, insurance brokers need considerable expertise and knowledge in a variety of fields. They need skills to be able to assess risks that in many cases are complex and with the advance of technology are becoming even more complex. They need an in-depth knowledge of the insurance market and of the insurers who operate in that market. They need to know the strengths and weaknesses of the various insurers, in particular their ability to meet claims promptly and in full.

As insurance becomes more international, the broker's knowledge has to be world-wide. Risks are now spread throughout many insurance markets and brokers are having to acquire in-depth knowledge of all world insurance centres.

All these considerations apply with even more force to reinsurance. This sector of the insurance industry can truly be said to be international. The specialist reinsurance broker is playing a larger and more dominant role in reinsurance operations, boosted by the emergence of national insurance operations in many overseas countries, particularly in Africa and the Middle East.

Consider the first role, assessing a client's needs. Reinsurance brokers dealing with a variety of clients have acquired considerable experience in this field. The individual insurer, certainly in the developed insurance markets, has a good idea of how much risk he can carry and what should be reinsured. But a view from the outside, which is provided by a broker, can be of considerable assistance. He knows what is likely to be acceptable by the reinsurers.

But there is a growing practice among large multinational organisations to handle their own insurance requirements through "captive" insurance companies, thus providing a measure of self-insurance. The amount of risk that can be retained depends on many factors, including the amount of capital. The reinsurance broker can play a vital role in advising not only on retention levels but on the methods of reinsurance.

The emerging local insurance industries set up in overseas countries need the expertise that a reinsurance broker can provide.

The nationalistic outlook in these countries often results in an insistence that all insurance arising within the country be placed with the local insurance companies. The aim is to stop the outflow of currency. But these companies usually have insufficient capacity to keep more than a minor proportion of the risk. The rest has to be reinsured outside the country.

The specialist reinsurance brokers can help these overseas insurers in advising on the level of risk, what proportion to keep, which methods of reinsurance to use for particular cases and for which types of risk. The complexities of reinsurance need considerable expertise in order to understand and operate. The brokers are assisting these overseas insurers to acquire the necessary skills through training and educational programmes and exchange visits.

Overriding

The next role is placing the reinsurance with reinsurers. As stated before, this takes place on a world-wide basis. The overriding factor in dealing with an insurer or reinsurer is how secure the company is and what is its reputation for paying claims. The large multinational reinsurance brokers are possibly much better placed to know and understand the various insurers in different insurance centres.

They are continually monitoring insurers and reinsurers throughout the world. It is not realistic to expect all but the largest of insurers to be well versed in the financial aspects of other insurers in different parts of the world.

Many overseas countries still in the early stages of development are concerned to stop the outflow of currency overseas. Thus they are not willing to reinsure risks in London and other markets unless there is reciprocal inwards reinsurance into the country concerned. The reinsurance broker is ideally placed to arrange this two-way flow of reinsurance business and to encourage this widening of capacity.

UK insurance brokers have an inbuilt advantage in being able to deal with the Lloyd's market, providing they get accredited as Lloyd's brokers. This market is writing a steadily rising volume of reinsurance business and this can only be placed through Lloyd's brokers. There have been attempts recently by large U.S. broking organisations to acquire U.K. Lloyd's brokers, but the Committee of Lloyd's will not let overseas interests acquire control of a Lloyd's broker. The arrangement of the takeover of Leslie and Godwin by Hall left the Lloyd's broking side technically free of U.S. dominance.

In the third role the broker's function is not purely nominal. The problems between the Sasse syndicate and the Reinsurance Institute of Brazil have highlighted the broker's role in dealing with claims. The evidence on which the insurer has paid a claim may not be sufficient for the reinsurer. Claims payments are not necessarily automatic. The broker in his frequent contacts with reinsurers can materially help in the smooth settlement of claims.

Currency is always a problem for handling insurance and reinsurance business written overseas. The problems of exchange rate fluctuations are discussed in detail in another article in this survey. But they have considerable bearing on the operations of reinsurance brokers, who make substantial profits on

currency exchange when sterling is weak. These profits have been much lower in 1977 and 1978 year with the recovery of sterling and the weakness of the U.S. dollar.

This year saw the introduction by major brokers of original currency for several major currencies, instead of dealing in sterling. But it would appear that this change has been made rather late in the year, although whether sterling will continue to remain strong is debatable.

One of the great advantages of brokers handling reinsurance is that it generates more business for them on top of the actual reinsurance. A single broker, handling a particular risk on a direct basis, often is able to arrange the reinsurance required for that risk. It is certainly the major growth area for the large and medium-size broking organisations.

Some brokers are also involved on the underwriting side of reinsurance by writing business for pools of foreign insurers. Such an arrangement gives the broker an edge when dealing with the rest of the market. A broker with authority to write a fairly large line of business has a strong weapon in dealing with other insurers. However, certain elements in the market feel that this is not a healthy development for the insurance industry as a whole. They do not consider it desirable that a broker responsible for placing a risk should also have substantial underwriting power.

Nevertheless, in accepting reinsurance underwriters rely to a great extent on the broker who are placing the business, providing all the information necessary to handle the risk. Brokers also tend to deal in the first place with underwriters who ask pertinent questions and delve deeply into the type of risks being placed. Their view is that the correct rate for the risk will come from the real experts and this is in the interest of all parties.

Eric Short

Cost of inflation

SINCE REINSURANCE is an international operation, reinsurers are exposed to inflation at varying rates. Its practical effect is not only to increase claims costs but also, as for direct insurers, to create substantial increases in exposure, with consequent increases in premium income.

This presents problems for reinsurers buying their own protection since the requirement is increasing all the time. There is also the need, shared with direct writing offices, to watch solvency margins in view of the increased premium income.

The position is not helped by currency realignments. For instance, a drop in the value of sterling over a period can increase premium income substantially, and thus the need for higher reserves to maintain adequate solvency margins.

Reinsurers in countries like Switzerland and West Germany (both have important reinsurance markets) where the currency is appreciating may find that the currency changes result in a drop in premium income unless there is substantial real growth, whereas there will have been no drop in the level of administrative expenses.

The upshot is that reinsurers in different countries could have identical portfolios of world wide reinsurance business, but their revenue, accounts and balance-sheets, published in their local currencies, would give very different "results."

A large reinsurer may have transactions in up to 150 currencies on its books. The line taken by many reinsurers is to try to reserve in original currencies as far as possible and practical. This may mean that the year-end accounts look on occasions a little strange after conversion into sterling, but reinsurers feel that it is prudent to match assets and liabilities to the extent possible.

Obviously there has to be a good deal of simplification, and technical reserves may be held in no more than 10 or 12 different currencies — these usually being the main currencies used for insurance purposes.

This type of matching of assets and liabilities is, however, by no means always easy. There are always many imponderables. In some classes of business, such as the insurances of ships, it is quite likely that claims will be settled in currencies other than those in which premium were paid. A fleet owner may pay premiums in U.S. dollars, with his vessels insured in that currency. But, in the event of extensive repairs being necessary after a casualty, it might be decided to have them carried out in Germany or Japan, in which event the cost would have to be met in Deutschmarks or yen.

largest reinsurance market in the world, premiums other than those in U.S. dollars or Canadian dollars must be converted into sterling, although syndicates may then buy and hold currencies more or less in proportion to their anticipated liabilities. There is no uniform view among syndicates. For some syndicates, it could prove inconvenient to hold reserves in a large number of currencies. Sometimes, therefore, the view is taken that while there is the risk of adverse currency fluctuations if reserves are held in sterling, a very much better investment return can be obtained from such reserves, which may very well compensate for any losses on currency exchange at the claims stage.

Clauses

Various clauses can be incorporated in treaties so as to spread the extra cost of claims due to inflation between the reinsurer and the cedant. To meet the situation of currency fluctuations, a clause can be incorporated to try to maintain much the same position as existed at the outset of the contract.

In the case of inflation a non-proportional treaty can incorporate the Stability or Index clause. This has the effect of increasing the excess point in the light of inflation. The practical effect, therefore, is to spread the extra cost of claims due to inflation between the cedant company and the reinsurer. It avoids the position of the reinsurer carrying the whole burden, and it can be argued that the cedant company then carries the level of risk which it originally intended to carry.

Acts in Force clause may be used where legislation in a country may increase the level of claims payable. Workmen's compensation is a typical case. Here, both parties to the reinsurance contract must renegotiate the position where such legislation is introduced.

The award of index-linked annuities instead of capital sums for compensation for personal injury is a worrying subject for reinsurers. There is no way in which the "cost" of an index-linked annuity can be forecast when it is awarded. Although the position in France has been eased for insurers outside the country, the problem has not been entirely removed.

In Britain, the Pearson Commission recommended that compensation for certain types of personal injury in the form of periodic payments should be revalued annually in line with the movement of average earnings. One insurance view was that index-linked annuities were neither practicable nor desirable, and it was pointed out that the risk was not insurable by ordinary methods because no-one could accurately assess the rate of inflation. The commission recommended that insurers should undertake to provide a fixed rate at which the payments could be increased, with the state guaranteeing the payments against inflation above the agreed rate.

Finally, reinsurers are affected by inflation in the same way as other organisations by escalating management expenses. Understandably, in difficult underwriting times there is a greater need to exercise control over management expenses, but in practice the degree of control which can be exercised is not as great as reinsurers would like.

Protection

There is also the position where a reinsurer writes a sterling treaty for a UK insurer with a worldwide portfolio. Clearly, in this case both premiums and claims are payable in sterling, although the original risks will have been written in a variety of currencies. To provide some protection against currency fluctuations a reinsurer may require such a cedant company to give early notification of claims so that a reserve can be made in the original currency, although the claim will be paid to the cedant company to the reinsurer in sterling.

In general, many reinsurance companies aim to keep assets and liabilities in each currency in balance. Sometimes a reinsurer departs from that policy, but normally there must be a sound reason for such action. Reinsurers do not look upon it as part of their activity to deal in currency and to speculate in currency movements.

Some reinsurance companies deal mainly on a direct basis with the companies which they reinsure, and thus receive premiums in original currencies, although there is the point that an overseas insurer may well have a fairly widespread account, and be writing business in a number of currencies. Where business is placed with a reinsurance company by a leading London broker, premiums can be paid in a number of leading original currencies.

For syndicates at Lloyd's the

John Gaselee



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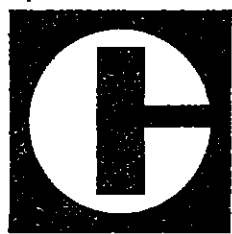
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IF WAS Mercantile and General which set the ball rolling for professional reinsurance for life cover in the post-war years. Before then any life insurance cover that was considered to be an unacceptable level of risk for one company alone was normally reinsured direct with other life offices. But that situation also meant that it was extremely difficult for some individuals to get life cover in the first place.

The questions facing the actuary at Mercantile and General at that time were how to provide life cover for those people having difficulty in obtaining it, and how to study the mortality rate of people with specific medical problems at the same time. The other pressing fact was how to "show off" the potential of life reinsurers to the best advantage.

The problems were solved with the introduction of the "Diabetic Pool" in 1947. This provided a means for diabetics to get life cover—a class of risk normally considered uninsurable before. As for Mercantile, it enabled the company to put all its life cover for diabetics into one pool, thus making it far easier to monitor mortality risks. And of course it highlighted the ability of the reinsurer as a specialist to monitor high risk areas in a way that he can give cover and make a profit.

Within the next decade Mercantile and General followed up its success with the "Diabetic Pool" with the "Blood Pressure Pool" and the "Coronary Pool."

That is not to say, however, that occupational business is dead for the life reinsurer; far from it, as new industries with new problems develop. But it is not uncommon for the insurance company to turn to the reinsurer for advice and then underwrite the full amount of the risk itself. The reinsurers take this in their stride as it is all part of the service offered to the client—the life office.

There are probably three reasons why a job could lead to a higher premium. Higher risks of a fatal accident at work or the likelihood of a disease from a type of job, or finally where the occupation may lead to over-indulgence in drugs or alcohol.

By way of illustration it is interesting to quote a few figures from an article written by Mr. L. Webb, of Victory Insurance for Prospect Magazine.

These figures relate to the risk of fatal accidents at work on an annual basis related to the average working man in Britain. The death rate for the average working man is 0.01 per cent. But for a bomb disposal operator in Northern Ireland the figure is a staggering 8 per cent. A professional Formula 1 racing driver's chances are up to 5 per cent, while a crop-spraying helicopter pilot is 1.5 per cent, a North Sea oil rig diver 1 per cent, a distant water trawlerman 0.4 per cent, an oil rig roustabout 0.3 per cent and an airline pilot 0.05 per cent.

The North Sea oil industry is an interesting case because it is a prime example of where the reinsurer's skills play a significant role. Because of the relatively new nature of offshore rigs for the UK life insurance

community there was little information that could be used to calculate risks and hence premiums.

In fact underwriting terms have gradually been reduced over the past few years, reflecting both a better safety record on the rigs and an increase in statistics enabling the underwriters to fix the risks more accurately. The most hazardous categories are during drilling rather than production. The roustabouts have an above average risk element in their jobs—and oddly enough so have site crane drivers.

Dust

Other areas which are showing up increasing dangers are where there is the danger of disease caused by breathing in particles of dust. Workers in the asbestos industry are a leading example, but there are other areas where the dangers can still not be quantified. In such cases it is the reinsurers which will probably end up setting the premiums.

The growth of leisure time has also presented more problems for the life companies and they in turn look to the reinsurers for advice. For example, the growth of hang gliding has sent some of the life offices running for cover. However, the statistics show that the mortality rate is no nearer as high as had been feared in the early days.

The foregoing tends to highlight the glamorous aspects of life reinsurance where it is the reinsurer's skill that is in demand; the bread and butter side of the business is far more mundane. A lot of reinsurance work in the life field, like any other, is because of capacity limits.

The limit of retention on an individual risk varies, widely depending on the size of the office, but it is common policy for amounts over that limit to be reinsured. Most life offices have "treaty" commitments enabling them to lay off a risk with a reinsurer automatically.

The other method of placing business is the "facultative" basis where the reinsurer has the option of accepting or

tions presenting a medical problem.

Sheer weight of numbers enables the reinsurance community to develop more skills with the problem cases. Intensive research into mortality rates and accident statistics gives the reinsurers the edge—especially when the risks are relatively new ones.

But it is not just in the field of medical insurance that the reinsurers have made their reputation. They have become involved with all types of standard insurance problems, including those on occupational grounds or because of a hazardous hobby.

The reinsurers have become experts in assessing the risks associated with various types of occupations, by gathering information on deaths and accidents common to various sectors of industry. This ability saves them another line of work.

However, the general improvement in working conditions and safety regulations has greatly reduced the risks associated with a lot of previously high risk occupations.

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Other areas which are showing up increasing dangers are where there is the danger of disease caused by breathing in particles of dust. Workers in the asbestos industry are a leading example, but there are other areas where the dangers can still not be quantified. In such cases it is the reinsurers which will probably end up setting the premiums.

The growth of leisure time has also presented more problems for the life companies and they in turn look to the reinsurers for advice. For example, the growth of hang gliding has sent some of the life offices running for cover. However, the statistics show that the mortality rate is no nearer as high as had been feared in the early days.

The foregoing tends to highlight the glamorous aspects of life reinsurance where it is the reinsurer's skill that is in demand; the bread and butter side of the business is far more mundane. A lot of reinsurance work in the life field, like any other, is because of capacity limits.

The limit of retention on an individual risk varies, widely depending on the size of the office, but it is common policy for amounts over that limit to be reinsured. Most life offices have "treaty" commitments enabling them to lay off a risk with a reinsurer automatically.

The other method of placing business is the "facultative" basis where the reinsurer has the option of accepting or

declining the business. The first method is obviously far less time-consuming for all concerned.

The reinsurer's services are often of more use to the smaller life companies, though the larger groups are also numbered as clients because of the sheer size of some insurance liabilities nowadays. A single life may be insured for £1m—that would be too much for most life offices to accept. The reinsurer may take over everything above £200,000 (assuming a fairly large life company in the first place) but he too has his limit of retention and will have to pass on the insurance through the market.

It is a growing area of activity and one that is attracting more companies into the market. At present the life reinsurance market is probably dominated by half a dozen companies—Mercantile and General, Victory, Swiss Re, Munich Re, British and European and Gerling Global.

Other companies are coming in. Obviously they will offer competitive rates. The reinsurers may claim they welcome competition but other areas of the insurance world can provide sad examples of when rates can get too competitive.

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IT WAS Mercantile and General which set the ball rolling for professional reinsurance for life cover in the post-war years. Before then any life insurance cover that was considered to be an unacceptable level of risk for one company alone was normally reinsured direct with other life offices. But that situation also meant that it was extremely difficult for some individuals to get life cover in the first place.

The questions facing the actuary at Mercantile and General at that time were how to provide life cover for those people having difficulty in obtaining it, and how to study the mortality rate of people with specific medical problems at the same time. The other pressing fact was how to "show off" the potential of life reinsurers to the best advantage.

The problems were solved with the introduction of the "Diabetic Pool" in 1947. This provided a means for diabetics to get life cover—a class of risk normally considered uninsurable before. As for Mercantile, it enabled the company to put all its life cover for diabetics into one pool, thus making it far easier to monitor mortality risks. And of course it highlighted the ability of the reinsurer as a specialist to monitor high risk areas in a way that he can give cover and make a profit.

Within the next decade Mercantile and General followed up its success with the "Diabetic Pool" with the "Blood Pressure Pool" and the "Coronary Pool."

Declined

The company was pioneering the way for insurance of sub-standard medical risks, but not surprisingly the popularity of these pools has declined in the last 10 years or so. The reason is that once the pools became established and sufficient information was gathered on mortality rates insurance became standardised to the extent that many life offices will now take on such risks without the need for reinsurance.

Nowadays Mercantile and General still sees a large number of sub-standard medical cases, but 90 per cent of them are not put into one of the pools. More common medical conditions are cancers, tumours, and serious heart and kidney diseases.

Perhaps the medical conditions of those that pass through the reinsurer's hands have changed but the principles remain the same. The reinsurer is in demand because of his specialist knowledge acquired over the years. A normal life office might see one or two medical problems out of every 10 applications for insurance. But the reinsurer sees at least six out of 10 applica-

tions presenting a medical problem. Sheer weight of numbers enables the reinsurance community to develop more skills with the problem cases. Intensive research into mortality rates and accident statistics gives the reinsurers the edge—especially when the risks are relatively new ones.

But it is not just in the field of medical insurance that the reinsurers have made their reputation. They have become involved with all types of sub-standard insurance problems, including those on occupational grounds or because of a hazardous hobby.

The reinsurers have become experts in assessing the risks associated with various types of occupations, by gathering information on deaths and accidents common to various sectors of industry. This ability gave them another line of work.

However, in working conditions and safety regulations has greatly reduced the risks associated with a lot of previously high risk occupations. That is not to say, however, that occupational business is dead for the life reinsurer; far from it, as new industries with new problems develop. But it is not uncommon for the insurance company to turn to the reinsurer for advice and then underwrite the full amount of the risk itself. The reinsurers take this in their stride as it is all part of the service offered to the client—the life office.

There are probably three reasons why a job could lead to a higher premium. Higher risks of a fatal accident at work or the likelihood of a disease from a type of job, or finally where the occupation may lead to over-indulgence in drugs or alcohol.

By way of illustration it is interesting to quote a few figures from an article written by Mr. L. Webb, of Victory Insurance for Prospect Magazine.

These figures relate to the risk of fatal accidents at work on an annual basis related to the average working man in Britain. The death rate for the average working man is 0.01 per cent. But for a bomb disposal operator in Northern Ireland the figure is a staggering 8 per cent. A professional Formula 1 racing driver's chances are up to 5 per cent, while a crop-spraying helicopter pilot is 1.5 per cent, a North Sea oil rig diver 1 per cent, a distant water trawlerman 0.4 per cent, an oil rig roustabout 0.3 per cent and an airline pilot 0.05 per cent.

The North Sea oil industry is an interesting case because it is a prime example of where the reinsurer's skills play a significant role. Because of the relatively new nature of offshore rigs for the UK life insurance

community there was little information that could be used to calculate risks and hence premiums. In fact underwriting terms have gradually been reduced over the past few years, reflecting both a better safety record on the rigs and an increase in statistics enabling the underwriters to fix the risks more accurately. The most hazardous categories are during drilling rather than production. The roustabouts have an above average risk element in their jobs—and oddly enough so have site crane drivers.

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مجلس إدارة

REINSURANCE V



The afterpart of the wrecked tanker Amoco-Cadiz which foundered and broke up off the north Brittany coast last March, its cargo of oil spilling out to cause severe and widespread pollution of the beaches.

London remains the centre

GROWTH IN the reinsurance industry has been staggering, undoubtedly played a major role in London's dominance of the reinsurance industry, and the ever-growing need of industry throughout the world to increase the scale of each unit of operation. The advent of supertankers, Jumbo jets and, nearer home, the birth of the North Sea oil industry are just a few areas that have led to much bigger risks.

But as the reinsurance industry has been growing so has the competition. Many countries are setting up their own reinsurance centres. Moreover, there has been a noticeable increase in the number of overseas companies which have opened branches in London. But while the UK-based companies may no longer rule to roost as they did in the past, London still remains the centre of the world-wide reinsurance market.

London offers easy access to world markets and its reputation has accumulated over many years. Reinsurance does require a high degree of financial skill and the ability to trade in numerous currencies. Moreover, the rapidly changing pattern of industry and risk involves a certain flair and inventiveness. The status and quality of the London with its wide range of London reinsurance market underwriting views and its stems also from the rigid set desire and willingness to provide these industry. Since the collapse of requirements.

The existence of Lloyd's has rules have become even tighter. This in turn have made it no difficult for overseas operators with UK branch offices that many have been forced to set up UK-based subsidiaries. This factor and Britain's entry into the EEC have caused an acceleration in the number of overseas companies setting up subsidiaries in this country. The object is to use London as a base to move into Europe, given the relatively easy access to the rest of the EEC.

Suffering

This increased competition comes at a time when the UK reinsurance companies are suffering from the effects of inflation and until recently the impact of a weak currency. Inflation has resulted in higher capital values which in turn has meant higher premiums but there has not been a similar increase in the asset bases of the reinsurance companies. In some cases this has resulted in business being turned away because of lack of capacity. Moreover, the prolonged period of sterling weakness left many worrying about the long-term contingent liabilities of the UK reinsurance companies.

Claims in the stronger currencies meant that UK companies incurred a greater liability in sterling. The position can of course be alleviated to a certain extent by higher premiums. But the increased competition is restricting any major upward movement so it is easy to see why many UK-based reinsurance companies are expressing concern. Indeed there is talk that irresponsible competition for premiums by foreign companies is keeping rates down to an uneconomical level. Already there have been one or two disturbing results in the London market because of this competition.

Some reinsurance companies, however, welcome this competition in the London market. They claim that London became the centre of the world reinsurance market because of its ability to provide a wide and diversified range of underwriting views. If the London market is to fulfil its role in satisfying the ever-increasing requirement for reinsurance cover then it must maintain its multifarious image. New companies with new ideas are therefore beneficial to the growth of the London reinsurance market.

Reassurance

CONTINUED FROM PREVIOUS PAGE

Insofar as there are new life assurance companies launched in the UK these days, they tend to be subsidiaries of companies already well established in this field, set up to promote a new product or explore a new sector of the market, and to take full advantage of any tax advantages attached to their status as subsidiaries while they are about it.

Typical have been the various ventures into unit-linked life assurance — by, among others, Legal and General, and Pearl, neither of which could be expected to be in particular need of either expertise or additional finance. The reinsurance companies themselves suspect that opportunities for the application of their expertise and money at the sharp end of the business will stem from the incursion of entrepreneurs into a sector which is increasingly dominated by very large and somewhat bureaucratic institutions. But there are no signs yet that this is happening.

However frustrating for the reinsurance companies themselves, it has to be said that the lack of opportunity to use their financial muscle at the sharp end of the business in particular is not wholly to be deplored. Reinsurance companies traditionally take their reward for the advice and assistance which they will, if requested, provide so liberally in the shape of

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1977 Results

Norwich Winterthur Reinsurance Corporation Limited
Stronghold Insurance Company Limited

	1977 £000's	1976 £000's
Consolidated Results		
NET PREMIUMS	33,575	19,798
UNDERWRITING PROFIT	294	1,365
FINANCIAL EARNINGS	5,587	3,542
EXPENSES OF MANAGEMENT	5,881	4,907
TAXATION	(890)	(597)
OPERATING PROFIT	4,991	4,310
SHAREHOLDERS' FUNDS	(2,747)	(2,392)
	2,244	1,918
	22,127	16,892

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Winterthur Norwich Reinsurance Corporation (Registered in Switzerland)

	Swiss Francs 000's	Swiss Francs 000's
NET PREMIUMS (EARNED)	116,240	79,313
UNDERWRITING LOSS (after Expenses)	(5,172)	(2,262)
FINANCIAL EARNINGS (less Investment Depreciation)	13,712	11,339
TAXATION	8,540	9,077
OPERATING PROFIT	(2,912)	(4,392)
SHAREHOLDERS' FUNDS	5,628	4,685
	74,413	72,785

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We are, in fact, one of the largest insurance groups in the Netherlands, in terms of gross receipts.

Between 1973 and 1977 total receipts have risen from Dfl.906m to Dfl.1,850m, an annual average increase of 20%.

Profits have come along nicely too: from Dfl.22.2m to Dfl.42.9m over the same period.

We propose a dividend for 1977 of Dfl.7.50 (1976: Dfl.6.50) per ordinary share of Dfl.20.

Three main activities

We operate internationally in three main areas: life assurance, general insurance and some non-insurance but related fields such as personal loans, mortgages, property development

and holiday centres—where our marketing strength, expertise in investment analysis and property management can be profitably employed.

Life assurance accounted for 61% of our business last year, gross receipts having risen from Dfl.631m in 1973 to Dfl.1,125m in 1977.

General insurance produced 32% of our income in 1977 and has increased from Dfl.242m to Dfl.596m in the past five years. Our general insurance interests are divided between the Netherlands, the UK, other countries and inward reinsurance.

Non-insurance activities have grown to 7% of our business from Dfl.33m in 1973 to Dfl.128m in 1977.

Gathering strength internationally At the moment, most of our revenue is generated within the Netherlands, a home market that provides, overall, a sound and profitable base.

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But our overseas business is developing well.

We have offices, subsidiaries and affiliates in the United Kingdom, Belgium, the United States, the Caribbean, Republic of Surinam and the Middle East.

They already contribute 20% of our total gross receipts, and we plan to increase that percentage.

Overall, Ennia have a record of producing sustained balanced growth at home and overseas to the benefit of both shareholders and policyholders.

If you have an interest in the insurance world—from a business, investment or consumer point of view—you should have information about Ennia on file.

We'll be happy to send you a copy of our Report and Accounts if you contact the Company Secretary: Ennia Insurance Co. (UK) Ltd., 130 Fenchurch Street, London EC3, (Tel: 01-488 3111), or our head office, Ennia nv, Churchillplein 1, The Hague, The Netherlands. Tel: (070) 72 72 72. Telex: 31657.

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Southern Cross Reinsurance Company Inc.

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Authorized US\$5,000,000

Subscribed US\$2,000,000

Paid up US\$1,000,000

Board of Directors:

MR. PAUL CHAMPENOIS
MR. FAIBEL BRENER RUM
MR. ARIEL BALLETO

Administrators:

Estudio Consultivo de Seguros S.A.

Underwriting Managers:

Mr. Denis Leahy and
Estudio Consultivo de Seguros S.A.

Auditors:

Price Waterhouse & Co., Panama

Solicitors:

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Mailing Address:

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692166

The Licence to operate in Panama under Law 72 is being applied for and it is expected that the company will start operations on or about January, 1979.

REINSURANCE VI

N.Y. exchange and free zone

UNITED STATES

THE INSURANCE community in the U.S. has been in fighting mood this year. The favourable trading signs that began to emerge mid-way in 1977 have become established fact. Premiums have gone up, underwriting losses are rising more slowly, so profits have risen too. It is therefore hardly surprising that the U.S. insurance industry has just passed through one of its high points.

To hammer the point home a survey was recently conducted by the National Association of Insurance Commissioners. Over 200 primary insurers responded to the survey which sought replies on reinsurance market conditions. Back came the reply that the reinsurance market had tightened considerably in the past few years. What is taking place in the reinsurance market at present was increased retentions, tighter exclusions and higher rates on cover.

The lines of insurance for which demand for reinsurance was large in relation to supply are motor liability, product liability, workers' compensation, professional and medical malpractice and umbrella liability. But the reverse was true in the case of property, accident and health, and fire and homeowner reinsurance.

It is against this background that two of the most important developments have taken place in the last six months—the signing into law of the New York Reinsurance Exchange and the establishment of a free trade zone.

The establishment of a New York reinsurance exchange has received much attention because it is to be fashioned after Lloyd's of London operations. The exchange is to be composed of syndicates of individual underwriting members writing reinsurance and diverse risks

which are currently difficult to place in the New York market. Initially it is likely to be able to handle around \$200m-worth of premium.

The move has been made partly out of trading and partly out of political motives. The trading arguments say that New York has been losing its position in the property and casualty markets, mainly because of a lack of adequate reinsurance capacity. Measured by its 1977 property and casualty premium volume of \$68bn New York ranks as the second most important State.

Several primary insurers have had to search the world for reinsurance capacity which has often meant that overseas joint ventures have had to be made to meet the demand. So the business has left New York. Captive insurers have sprung up in Bermuda and Colorado, while Tennessee has recently relaxed its regulation to encourage captives.

The New York insurance department believes that when the exchange becomes completely functional it will have a substantial impact on the economy of the State. It is believed that the exchange will initially generate new direct and indirect New York City employment of more than 2,000 jobs and as many as 6,000 jobs within 10 years. In addition, the establishment of the exchange would increase office space rental and would increase travel to New York from other States and foreign locations, so helping the hotel, transportation and restaurant industries.

Serious

A sign of New York's more serious ambitions in world insurance markets is that the concept of the exchange has been changed during the passage of the legislation.

Originally the concept called

for creation of a reinsurance exchange but now there will be given other broad regulatory powers over the zone. Licences to participate in the free trade zone would be granted to companies meeting requirements which include a minimum of \$4.4m in surplus (twice the statutory minimum for admitted carriers) and the payment of an annual \$1,000 licence fee.

The superintendent of insurance could limit the percentage of a company's business which would be written in the free trade zone to prevent the redirection of surplus from personal lines and would have the power to revoke a free trade zone licence. The "exotic risk" list would probably include such risks as private flying, animal rides, motor racing and baseball parks.

Although the latest move towards de-regulation is encouraging and could give a lead to other States, the reinsurance market in the U.S. remains riddled with regulations on a State-by-State basis. Reinsurance companies are subject

to minimum capital and surplus requirements, investment restrictions, limitations with regard to size or risk, guidelines relating to premium-to-surplus ratios, regular and periodic financial reporting and disclosure, triennial examination, holding company reporting, and a host of other strictures intended mainly for primary writers but imposed none the less on reinsurers.

However, most reinsurers which operate on a multi-State basis have become sophisticated in dealing with the various levels of regulation. There are advantages, moreover, in operating a State-by-State regulation system rather than a nationwide system of insurance laws. State regulation allows a certain freedom on a local level which might not be exercised under a unified or nationwide system. But obviously other States might be tempted to follow New York's example in order to keep more insurance business in the U.S.

J.M.

Movement abroad

EUROPE

FACED WITH overcapacity and sluggish economic growth at home the leading European reinsurance companies are stepping up their activities abroad.

In the past 12 months those with pool arrangements or co-insurance deals in the U.S. have begun to open their own branch offices and become premium competitive. There is also a growing tendency to take a more active interest in reinsurance in developing countries.

Both moves are occurring simultaneously and are being spurred both by increasing competitive pressure in home country/European markets and by the relative attractiveness of new business opportunities. The

U.S. contributes roughly half of the annual world premium income and the developing countries, with their increasing demand for manufacturing facilities and infrastructure, are major growth markets for the reinsurers.

In the drive overseas, European reinsurers are striking a number of obstacles. In developing countries, for example, nationalism and nationalisation are threatening growth. To some extent these twin problems are being overcome through the judicious use of partnership arrangements. In addition, the European companies are using every opportunity to persuade developing governments that isolationism, from an insurance point of view, is a very dangerous policy.

Addressing a recent conference in Manila, M. Pierre de Vogue, chairman and managing director of Société Commerciale de Reassurance said: that attempts to achieve a balance of insurance institutions throughout the world must be undertaken with proper regard for the irreducible principles underlying the techniques of free international risk exchange. "A market cannot on its own retain the entirety of the risks it writes and each one must, sooner or later, establish links with the rest of the world as a means of attaining that international sharing in the peak risks which is the true purpose of reinsurance," he said.

He added that in developing countries there was a great need for reinsurance cover, both because of structural imbalance in local markets and the fact that certain regions were more exposed to such catastrophes as earthquakes and hurricanes. While Australia is not exactly a developing country in the accepted sense of the word, the lessons from the series of natural disasters in that country in 1974 are being used as a case study by some of the European reinsurers who are meeting developing country officials. But for the extensive network of reinsurance arrangements between the Australian insurance markets and European, UK and U.S. markets, the Australian industry would have been very severely hit by the unpredictable coincidence of several natural disasters.

The complementary movement to upgrade their U.S. operations is due to a desire to become more premium competitive and innovative in the market that generates much of the world's insurance premiums. But there is also a greater desire to know the market better and to have a greater degree of control over the type of business they are accepting.

They are not being hit by the tightening of the U.S. market since they are expanding from such a very low base. In most cases they are able to overcome the problem of low profitability on U.S. business by being selective. Primary reinsurers have become more aware of the need to deal with financially substantial and well-managed groups and the Europeans, with their established track records, have a considerable edge in this regard.

The move to the U.S. is in essence an extension across the Atlantic of an earlier move across the Channel. In the early 70s an increasing number of European reinsurers established offices and branches in London in an effort to increase both the geographical spread of risks and also the type of risk. The same reasoning is behind the move into the U.S.

It is being led by the larger W. German and Swiss firms, although the French and Scandinavians are also showing some interest. To a large extent this pattern reflects the relative strength of the domestic economies and the opportunities, or

lack of them, for super-normal growth by the large reinsurance groups. Economic growth in Germany and Switzerland is just a little sluggish at the moment and the governments of both countries are resisting pressure to reflate. They both fear that any significant moves to stimulate activity will add to inflationary pressure rather than add to real growth.

So growth in domestic demand is correspondingly lower than in the past and there is an increasing problem of overcapacity and a worrying (for the bigger firms) move towards unprofitable rates. This is occurring at a time when inflation has made claims more expensive.

In Italy and Portugal the problems are political instability and inflation. Rising claims and rising costs in both these countries has meant that management attention has been almost singularly directed to domestic situations. Both tend to weaken corporate cash flows, increase risks and restrict expansion.

Confidence

France has experienced a bit of a resurgence since the elections earlier this year removed the uncertainty overhanging its industrial future and helped restore French commercial confidence. While not directly affected by threats of nationalisation itself (being a semi-controlled sector already) the potential did hit the assessment of risk. Since then there has been a significant re-appraisal and one or two larger firms are starting to flex their overseas muscles.

Elsewhere in Europe the picture is much the same. One interesting development in Austria is the growing pressure for a new sizeable reinsurance company capable of handling both domestic and international business. The Austrian Minister of Finance has on several occasions within the last few months suggested publicly that the growing currency drain related to reinsurance premiums would not be tolerated indefinitely.

The country only has one professional reinsurance company, the Wiener Ruck, which has made good progress over the past 10 years. Efforts have been made—which have attracted the support of a major Austrian banking group—to set up a second and sizeable reinsurance firm. The preparations for starting the firm were made relatively secretly and had advanced reasonably far. But after the banking group's board gave approval in principle for the idea the matter became public and strong opposition from Austrian insurance interests and some international reinsurers forced the idea to be shelved.

There is no "supermarket" in Europe for the Jumbo risks and reinsurers seeking a piece of this action have to turn to overseas. There have been some mutterings about the setting up of such a market, if only to keep the business on the Continent, but it has come to naught. In the main the European companies are happy to use existing infrastructure in London and to some extent in the U.S.

In the past 12 months there have been some changes to regulations covering insurance and reinsurance companies operating in EEC countries but as these have been between 18 months and two years before they come into effect, they have not really ruffled the Continental reinsurance surface. It is likely that there will be considerable discussion between the companies and the Commission before the measures take effect which could lead to substantial modifications.

Terry Ogg



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Reciprocal agreements

THE MIDDLE EAST

THE OIL boom in the Middle East opened up new and exciting horizons for the countries concerned. Capital became available for massive industrialisation programmes and this in turn led to a need for insurance facilities on a large scale.

This boom, however, coincided with an upsurge in nationalistic feeling resulting in all insurances having to be placed locally. This move is now commonplace in most emerging countries and it is reinforced by a determined attempt to stop the outflow of foreign exchange from the countries concerned. But the risks to be insured in the Middle East are massive in size and of a high risk category as would be expected from oil installations, petrochemical and contractors all-risk business. The normal low risk bread and butter business is not yet available in sufficient volume for insurers to achieve a balanced portfolio spread.

In such circumstances the need for reinsurance is paramount. This was highlighted by the explosion at the Umm Salal gas liquefaction plant at Qatar. The cost of this disaster was put at \$75m—six times the total annual insurance premiums in the country. Other recent major disasters have been the fires at the Jufra Customs warehouses on the Iran-Soviet border where damage is estimated at \$175m and fires in the Abgaig oil pumping station and pipeline in Saudi Arabia where the damage is likely to be up to \$85m.

The problem facing local insurers in the Middle East is a tempting one in deciding how much business should be retained by the local industry and where British expert has likened it to the necessary reinsurance should be placed. The desire to curtail the outflow of currency has led to various attempts to keep as much reinsurance as possible within the region itself.

A landmark in this development was reached in 1964 with the establishment of the General Arab Insurance Federation (GAIF). The prime big insurance companies reason for the formation of these regional operations. GAIF was to promote greater

co-operation between Arab and other Middle East countries in providing reinsurance facilities outside the local area but within the Arab world.

This resulted eventually in the creation of various Arab reinsurance pools. The aviation and engineering pools started in 1968. They were followed by the fire pool in 1971, the marine (cargo) pool in 1972 and the marine (hull) pool in 1976.

Dr. Mustafa Rejab, vice-president of GAIF, speaking at last year's Arab Insurance Conference held in London, set out four primary reasons behind the formation of the pools. First, they were designed to share business among member countries to ensure that the retention capacity of each was better utilised. Second, the pools were intended to assist the overall Arab insurance industry in keeping more business within the region. They would also restrict the outflow of foreign exchange which resulted from effecting reinsurance outside the Arab region. Lastly, the formation of the pools represented a big step in promoting closer collaboration between the various insurance markets in the Arab world.

The management of each pool is entrusted to a member company and understandably the managers of the various pools

are spread around the region. Aviation is managed in Egypt, engineering in Iraq, fire in Tunisia, marine (cargo) in Kuwait and marine (hull) in Morocco. The management company handles the administration and receives as remuneration a small percentage of the premium income. The management company is responsible for dealing directly with the members of the pool and deciding on technical matters, including the business accepted. The terms and conditions on which business is taken follows the lines which the ceding company received from its main insurers.

Slow

This development, which sounds excellent in theory, has not progressed along the lines expected. Growth has been comparatively slow for three main reasons. First, the response by members of GAIF has been disappointing. The pools have only the full support of a minority. There are some 80 national companies belonging to the Federation, but only 27 belong to the aviation pool, 25 to engineering, 17 to fire, 25 to marine (cargo) and 17 to marine (hull). In addition it is the same groups of companies that tend to participate each time.

Secondly, those members who do use the pools do so in a very modest way, insuring only a comparatively small percentage of the original risk. Insurance and reinsurance requires confidence that claims, when they arise, will be paid promptly and in full. Perhaps there has not yet been sufficient time to build up this confidence.

Finally, the portfolio spread is not adequate on its own. The pools have had to seek further common account reinsurance protection to avoid the danger of accumulation and catastrophe hazards. This course of action naturally involves extra expenses for the pool, placing an unduly heavy burden on the limited premium income.

Indeed it appears that the development of these pools has gone into a vicious circle. The members of GAIF will not support the pools because they are not big enough or are without an adequate spread of risks. The pools cannot grow or get the right spread because of lack of support. It will be interesting to see how this situation progresses over the next few years, particularly as other regions are also setting up reinsurance pools.

The Federation has also encouraged the establishment by Arab countries of reinsurance companies as dis-

ting from pools. Besides some six national professional reinsurers in various countries, there are two regional reinsurers set up under GAIF auspices—the Arab Reinsurance Company and the Arab Union Re.

The Arab Re was established in Beirut in 1972 and receives a percentage of the reinsurances of those companies holding an equity stake. Arab Union Re was formed by the governments of Egypt, Libya and Syria in 1976 and operates from Damascus. It handles compulsory reinsurance from all companies transacting insurance in those three countries amounting to 10 per cent of the risk.

But these developments have not stopped Middle East insurers from seeking worldwide reinsurance facilities. Indeed, the spread of risks on a world-wide basis should not be held back by the need to stop the outflow of exchange. Reinsurance has been subject to the warmest collaboration and mutual trust between the Arab world and Iran on one hand and the international market, particularly London, on the other. This relationship has not been impaired by the efforts to set up reinsurance industries in the region.

Eric Short

A well-fished pond

SOUTH EAST ASIA

established business and communications infrastructure with a minimum of interference and a convenient measure of tax leniency. Hong Kong is certainly the leader in terms of operating scale, with many of the major UK and European reinsurance concerns active there for many years. But Singapore is making a determined bid to become a focal point for insurance business in Asia.

Grouped at the other end are the sprawling, heavily populated countries such as Indonesia and the Philippines, rich in mineral wealth and agricultural resources but hampered economically by their vast size and their geographical fragmentation. Politically, too, neither has been exactly a model of stability in the past.

Even so, there appears to be no shortage of companies wishing to set up business in the region. The attractions of Hong Kong, with its powerful laissez-faire tradition, maximum 15 per cent tax rate, and concentration of financial expertise and energy are obvious. Singapore is also energetic, but smaller; it is, moreover, not a colony like Hong Kong but an independent State.

Yet Singapore, conscious of its key location in the heart of the region, has worked hard to promote itself as a reinsurance centre. Its regulations are accommodating rather than constricting and it now levies a tax rate of only 10 per cent on non-Singapore reinsurance business, four times lower than that on locally generated business.

Because of its own aspirations, it has tended to remain aloof from the regional attempts to establish some form of Asian reinsurance group. Such moves have also, not unnaturally, met with scepticism from the big international reinsurers. They are members—the potential doubt the collective political and business capacity to implement such an undertaking which if successful would clearly detract from their own profitability.

There are currently two developments in the direction of a regional South-East Asian reinsurance industry. The one which has so far made the most headway is the Asian Reinsurance Roadway, the Asian Reinsurance Corporation, being set up in Bangkok. This venture has the considerable backing of the UN Commission for Trade and Development (UNCTAD). The initiators of the Asian Re have based their efforts on the following premises. First, it was emphasised, insurance plays a major role in the development of the national economies of the area, both as a provider of economic security and as a generator of funds for investment. Secondly, the national reinsurance markets make extensive use of foreign

reinsurance services. The next point, and a key one in the context of regional economic ambitions, concerned the outflow of insurance business in the form of outward reinsurance covers; a serious foreign exchange drain was felt to occur for each Asian and Pacific country and thus for the region as a whole. This leads to the fourth and final point made by the Asian Re supporters, namely the need to make use of this regional acceptance capacity to the utmost and foster the retention of a larger slice of the reinsurance business.

It is estimated that the 10 countries originally to take part in the venture reinsurance totalled the value of some \$250m worth of premiums a year. If roughly 5 per cent of this were to be allocated to the Asian Reinsurance Corporation, its premium volume would be over \$12m as a beginning. But in the interests of caution, it was recommended that the initial premium volume should not be above the level of \$5m.

Once in full operation, Asian Re will aim to channel the region's reinsurance surplus to insurers and reinsurers within Asia as much as possible, invest these funds, act as a centre for collecting information and providing technical help to the national insurance markets.

Non-Asian observers in the reinsurance world are frankly doubtful of Asian Re's chances of success, though they recognise that they will have to come to terms with it if all goes as the corporation's backers hope. With a high incidence of natural disasters in South-East Asia—two especially cyclone or typhoon-prone countries, Bangladesh and the Philippines, are members—the potential risks are enormous.

Working from the other direction, a different impetus towards the setting up of a regional reinsurance network has come from the countries grouped within ASEAN, the Association of South-East Asian Nations.

According to the president of the Malaysian Insurance Association, Mr. Taib Razak, such a project would reduce the large amount of reinsurance placed outside the ASEAN region, which also takes in Singapore, the Philippines, Indonesia and Thailand. Three years ago, Mr. Taib remarked, some 60m ringgits (\$28m) in reinsurance money in his own country's case was placed overseas, chiefly in London. In 1976 this shot up to 75m ringgits, rising further in 1977 to 87.5m ringgits (\$38m), a figure which represented 21.5 per cent of gross premium income.

Mr. Taib, a vice-president of

ASEAN's Insurance Council, said a feasibility study on the proposed ASEAN reinsurance company was being drawn up, and member companies would review this in Kuala Lumpur early next year.

This even more embryonic striving in the direction of a regional insurance identity, is paradoxically, given a greater chance of success by some UK experts, mainly because the countries involved are more homogeneous than those making up Asian Re, which includes Iran and India, as well as South-East Asian nations.

Andrew Fisher

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REINSURANCE VIII

Integration moves

AFRICA

AT THE start of this year the African Reinsurance Corporation was formed with the backing of more than 30 African States, all of which have pledged tangible support. Under the constitution, member countries will pass on 5 per cent of their overall reinsurance business, and since the new pan-African company has first choice it will clearly be getting the top slice of whatever is available.

Views on the Africa Re tend to be polarised. The move can be seen as yet another display of nationalism on the part of Africa, and to some extent accusations of this kind ring true. But it can be argued with equal force that the new company represents a significant step towards an integrated and credible reinsurance industry within the African continent.

Whatever the motives of developing nations in setting up indigenous insurance industries, the end result is undeniable — the emergence of powerful new insurance and reinsurance blocs in parts of the world outside the traditional underwriting arenas of London and New York. For the City of London and Lloyd's in particular this has meant a gradual loss of business, especially in and around former colonial territories which today make up so much of the developing world.

The major composites, with their wide overseas connections, were probably the first to feel the winds of change, and that goes for the life companies too. The reinsurance groups have also lost many traditional lines of business.

However, as with many other types of "market," world trade has been expanding rapidly enough to leave the UK insurers with little enough to complain about. At the same time the two-way flow of business for the reinsurer in this country has brought with it some distinct benefits, notably in the form of increased high risk—and high reward—placements.

The amount of actual business that a newly developed insurance company can undertake is for obvious reasons often limited, and as a result recourse to reinsurance has become a top priority among the less developed nations. Africa is no exception in finding that Lloyd's is one of the few international insurance centres capable of absorbing specialised high risk business.

To some extent the covetous eyes that the insurance centres in Africa cast towards London and the level of reinsurance that the City undertakes brings into conflict fears for the stability of the African insurance industry. The African States are strongly nationalistic, and the formation of local reinsurance centres, whether to place as a matter of pride alongside the national airline and the international sports stadium, or to stop a drain on valuable foreign exchange could lead to a lessening in the dilution of risks.

Thus the formation of the Africa Re is a welcome turn of events. It is clearly early days yet, but the portents are more encouraging and it looks as though African reinsurance thinking has begun to move back to the broader idea of risk spreading, rather than risk concentration.

In fact co-ordination is now the name of the game rather than concentration, and the catalyst has been the three years of discussion that led up to the birth of the African Re. The move towards greater co-ordination was emphasised at the recent African Reinsurance Conference held in Lagos, Nigeria, which is where the African Re has its headquarters.

One of the more radical suggestions put forward at the Lagos conference was that the African insurance industry should help create an "Africollar." It was argued that the evolution of such a currency would help reduce the inflationary pressures arising from the dollar and sterling. "We should insist that our reinsurance treaties are settled in this currency which would cross international boundaries without fluctuation so that each market can stay with its own inflation," urged one speaker.

Radical

He went on to say that "the experience we are gaining from doing our own thing must be consolidated so that when we deal with the developed world and their large markets we can be sure of obtaining as much advantage as possible."

The conference mulled over the problem of the net outflow of premiums from the developing nations when any examination of the exchange of reinsurance between Africa and London and New York was made. Could this be stopped or reversed without harming the

development of the growth of the insurance industry in Africa? Delegates came to the conclusion that in this respect the formation of the African Re was a step in the right direction.

The African Re was seen as possessing truly Continental stature being backed by many members of the OAU, an organisation which is itself almost two decades old. It was destined to play a major role in ensuring that available reinsurance capacities in Africa were used before reinsurances went into other world markets. As the first of its kind in the developing world, the African Re "must be jealously guarded and built upon."

In many ways the conference—the sixth of its kind—proved a remarkably valuable forum for ideas and proposals, both radical and conservative. Mr. Duncan Ndegwa, the Governor of the Bank of Kenya, adopted a slightly sombre stance in arguing the crucial question of whether the reinsurance industry in Africa could ever break out of the "vicious circle" in which it had been forced to operate.

The growth of insurance premiums in developing countries tended to contribute to an increase in outward reinsurance and hence a large volume of foreign outflows. As the process continues it is

becoming increasingly doubtful whether insurance companies in Africa will ever create the sort of surplus needed to enable them to become viable entities in the face of stiff competition from established insurance giants.

Virtually all the insurance companies in Africa are nationalised with the major centres in areas like Malawi, Kenya, Ghana, Zambia and Tanzania. Kenya is something of an exception in that it allows non-Kenyan insurance companies to flourish and compete alongside its indigenous industry. But even here change looms. Heading towards the Kenyan statute book are laws demanding that all foreign-owned insurance companies register as local groups. This would appear to lead to the prospect of some form of eventual domestic shareholding in foreign owned companies.

Many Western observers feel, however, that Africa's demands for a greater control over the flows of foreign currency associated with reinsurance are not always in context. They point—and with some conviction—to the hard currency that flows back into the developing world as a result of claims experience. This can often outweigh the impact of currency lost through the outflows of premiums.

Jeffrey Brown

Aggressive newcomers

REST OF THE WORLD

POOR PEOPLE can't afford insurance—and probably don't have very much that is worth insuring anyway. That is a fact of life which has to be accepted by insurance companies operating in the poorer countries of the world. According to figures compiled by Swiss Re, a populous country like Nigeria generated total insurance premiums of only just over \$200m in 1976, and Indonesia roughly the same.

The comparable figures for Japan and West Germany were 100 times greater in each case—and these nations rank a long way behind the U.S., easily the leader in world insurance. Itself representing almost half of the world market (excluding the Eastern bloc).

In time, a less developed country's insurance market will grow and develop along with the economy as a whole. This is plainly true of oil-rich nations like Nigeria and Indonesia, where there are many large capital projects being constructed as well as a rapid increase in the wealth of the population at large.

But in the meantime insurance companies in many of these emerging countries of the world have proved keen to expand beyond direct domestic business and seek an extra measure of expansion through participation in the international reinsurance market.

Direct

So it is that reinsurance business has featured important changes in its international structure in the past decade or so. A powerful role is still played, of course, by Lloyd's and the big traditional specialist companies. But increasingly reinsurance business has come to be written by insurers whose major operations are in the direct field. Alternative markets have sprung up. And to a significant extent the companies writing international reinsurance business are not just the big European and American operators, but include aggressive representatives of some of the lesser known insurance nations such as South Korea and Taiwan.

Naturally the establishment participants are not always very pleased at the increase in competition for reinsurance business which has resulted from this extension of participation. And there is widespread concern that rates have been driven too low on many classes of business, so that the industry may have become unduly vulnerable to future catastrophes.

The companies tend to point to London's highly active international insurance broking community as bearing some of the blame for persuading far-flung insurance companies to participate in the London reinsurance market, in a quest for quick brokerage. The brokers counter this by pointing to their historic role in the development of the London insurance market, showing that they take very much of a long-term view.

Both sides, however, share a degree of concern about the health of the reinsurance industry. When Mr. D. M. C. Donald, chairman of Mercantile and General Reinsurance (a subsidiary of the Prudential) welcomed the expansion of the market's capacity in his annual statement in April, he also hoped there would not be "a deterioration in the technical standards that have been so carefully, and sometimes painfully, established over a period."

Others put it less delicately, fearing that a rush of inexperienced newcomers is bound to lead to incautious and unbalanced underwriting, and to some badly burnt fingers in the course of the next few years.

A complicating factor is that reinsurance is very much of a long-term business. It may not be apparent for some years that business is proving to be unprofitable.

In this situation many in the insurance markets would like to see a reduction in capacity, especially in areas like marine hull reinsurance and in aviation.

But keen competition is a fact of life, and barring a spate of disasters there is little early prospect of a change in the pattern.

Meanwhile, just as the growth of newer insurance companies around the world is leading to their entry into the international reinsurance business, so their domestic reinsurance requirements are leading to an expansion of reciprocal business.

In many countries tight restrictions on the participation of foreign companies in direct insurance are in force. To take one example, Jamaica is now insisting that domestic business must be placed with a company in which the majority shareholding is held locally, and this is forcing foreign insurers to reorganise their operations.

It is much less easy, however, for a country to erect barriers against foreign reinsurance as opposed to direct business. Sometimes, indeed, political interference with the structure of the domestic direct insurance market can lead to a greater requirement for access to international reinsurers.

If such access is restricted or prevented, then there are likely to be severe deficiencies in local insurance availability. Many forms of cover may simply not be available, or only to an inadequate extent, which is a problem for the individual citizen. And on a national scale there is a danger that a country will be bearing on its own shoulders too much of the risk of a major catastrophe.

In general, of course, international reinsurers like to see relatively few restrictions on national markets. As a rule, the fastest growing areas for new business have been those least hampered by government controls. And despite nationalistic tendencies round the world, there has been plenty of scope for overall growth bearing in mind that insurance business tends to expand much faster than overall economic activity—especially for poorer countries.

A prime case of rapid economic growth has been Japan, and this is an example of a country with an insurance industry which has expanded from modest beginnings to the point where it is a major force on the world scene. For reinsurance, Japan has become very much of an alternative market

to London.

A particular problem for the Japanese has been their vulnerability to earthquakes. This has forced them to go out on to the world market to reinsure their earthquake liabilities, though in offloading some 87 per cent of their exposure they have exhausted world capacity.

Japan is also a substantial placing market for other types of reinsurance cover. As a rule Japanese companies like to have around 10 per cent as an optimum proportion of reinsurance premiums within their overall total. This approach has made them among the more

aggressive seekers of foreign reinsurance business.

The recent rise in the yen has played into the hands of the Japanese reinsurers. So long as the premiums were paid promptly and converted into yen, the Japanese companies will find it unexpectedly cheap per cent of their exposure they have exhausted world capacity. It is a stroke of good fortune for them which British insurers will regard with a touch of envy—though even sterling-based companies will have more than washed their faces on dollar-denominated business in the past year or so.

Barry Riley

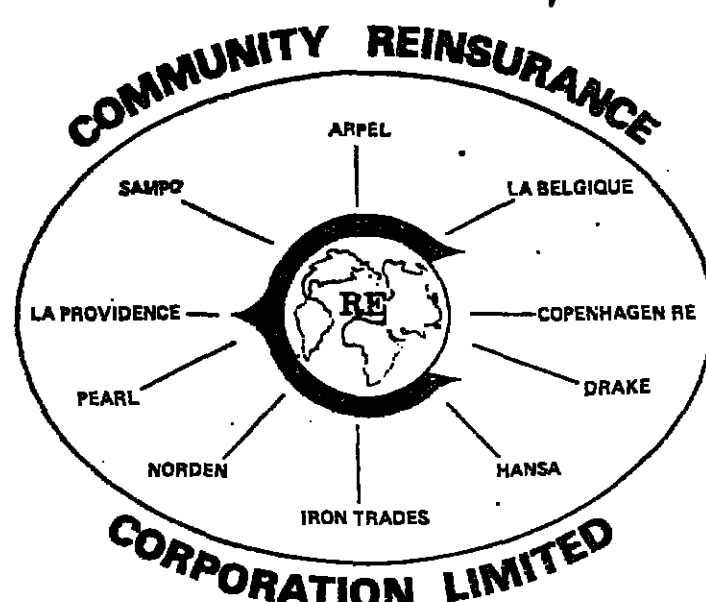
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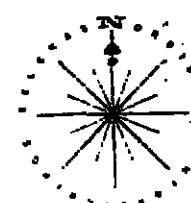
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M. Barre and a question of balance

By DAVID CURRY, in Paris



M. Barre: a campaign to modernise French industry.

IT WAS doubtless pure coincidence that Raymond Barre became Prime Minister of France two years ago on the anniversary of the liberation of Paris from the Nazis. The round and ebullient Prime Minister might claim that he has devoted these two years to liberating France from her economic ills and to setting industry free to face the international competition of the third millennium.

The Giscard d'Estaing team has come a long way in these two years. It has been dominated by three themes. The first, and most persistent one, has been the need for economic recovery after a near suicidal dash for growth by M. Barre's predecessor, M. Jacques Chirac, in 1975.

The second theme was the need to fight an election which seemed destined, through public boredom with the Gaullists and general economic conditions, to bring the Socialist-Communist alliance to power. Following the general election victory—a victory which endowed M. Barre with a formidable political personality—there emerged a third theme. As the economy began to improve, M. Barre was able to embark on his campaign to modernise French industry to face up to what he calls the fundamentally new conditions of international competition, stemming from the rise in oil prices and the arrival of new industrial powers challenging the West in both traditional and new technology. The abandonment of industrial price controls, the tough line on lame ducks, and measures to improve corporate finance all come into this category.

With the election negotiated,

two new—or at least renewed—themes will grow in importance. The first is the policy of social reform and economic improvement for the underprivileged and people at the bottom of the earnings scale. To these categories must be added—because Giscard knows who his electorate is—women, for the President has made the betterment of the position and status of women one of his pet themes.

Higher pensions, bigger family allowances, longer maternity leave for women and similar measures came hard on the heels of the election success, in fulfilment of promises to make resources available to the most needy as the economy began to allow some margin of spending. The second theme (whose emergence is promised but which has yet to take form) is the famous Government plan to engineer a social and political "opening-up." By this the President means a grand grouping of pragmatic reformers to whose ideas the Government will be responsive and who themselves would play a role in Government, irrespective of their ideological background.

The two years of M. Barre have also been marked by a radical turnover in Ministers. The first cabinet was dominated by leading party political figures with long and sometimes erratic pasts—M. Jean Lecanuet, Prince Michel Poniatowski, M. Olivier Guichard. They were sent packing because of the pre-electoral in-fighting and those who now hold the vital portfolios owe their position to the personal favour of the President and to their technical skills.

M. Rene Monory, the garage owner from Loudun, unfurled by any of the grandes ecoles

and representing the proverbial wisdom of the small, provincial entrepreneur, sits at the elegant desk in the Economics Ministry. M. Maurice Papon, a forgotten Gaullist, for years National Assembly Finance Committee chairman, a former Paris prefect of police, with a life-time knowledge of the foibles of power, is Budget Minister. M. Andre Giraud, the Industry Minister, is a pure technocrat, once the civil servant in charge of France's nuclear programme.

M. Jacques Chaban-Delemas, Giscard's Presidential opponent of 1974, is now once again President of the National Assembly and is almost a recruiting agent to persuade moderate Gaullists to defect to Giscard's future line-up.

Only M. Jacques Chirac, former Prime Minister, Giscard's original Presidential sponsor but now a bitter opponent, remains. He flies a flag of distance from the town of the Paris Hotel de Ville, which he has made into a Gaullist stronghold under himself as mayor. His call to the population to celebrate the liberation of Paris was itself a thrust aimed at Giscard, who has tried to play down patriotic celebrations of World War II victories.

Finally, the personnel who serve the Cabinet and the Government have changed. In the important Cabinet bureaux, posts and in the jobs under State patronage, the men who formed the human fabric of the Gaullist State have been replaced steadily by loyal servants of the President.

The dominant theme over the two years has been, of course, the economy and M. Barre's prime-ministerial stint will be judged finally on his economic success. He has always insisted that there are certain "basic

equilibria" which must be established as the precondition for renewed economic stability and inflation-free growth. These include the balance of payments, the money supply, the stability of the currency, wage moderation and the relationship between Government income and expenditure. Other indicators, according to M. Barre, simply reflect the basic soundness of the economy. The evolution of prices and unemployment are the obvious indicators in this category.

According to this scheme of things, it is perfectly normal and perhaps inevitable if the

indicators appear to give contradictory messages. This is what has been happening.

M. Barre's basic indicators are moving into equilibrium. The franc has appreciated solidly against the dollar and, since France imports 75 per cent of its energy, the dollar-franc relationship is the all-important one. Apart from a pre-electoral flutter, the franc has been in no trouble on the foreign exchange markets and the cost of day-to-day borrowing on the money market has been allowed to drift to seven percentage points below the Euro-dollar rate.

The balance of payments figures have also improved sharply. France has been in the black on its commercial balance for the past six months with exports over the past year increasing at three times the rate of imports. So far this year the overall surplus is FF1 6bn (about £190m) against a FF1 0.5bn deficit at the same point last year.

The budget deficit has been a harder nut to crack and the Government is planning for a significant shortfall for 1979, following President Giscard d'Estaing's promise at the Bonn economic summit to tolerate a wider deficit than originally envisaged.

The original outline of the 1978 budget provided for a FF9 9bn shortfall. In fact, it is likely to end up closer to FF25bn-30bn because of the lower level of economic growth and because of a series of small sectoral stimuli. Next year the Government appears to want to hold the line at a deficit of about FF15bn (on spending of almost FF40bn) which will necessitate tax increases.

M. Barre undertook not to increase direct taxes during the election campaign, so it seems that indirect taxes will bear the brunt. The old favourite is petrol, which is deliberately being treated as a rare and hence expensive commodity. Certain fiscal privileges (no fewer than 70 professions benefit from special tax treatment in one way or another) may be reduced and some tax brackets adjusted.

Credit control remains firm. The liberalisation of industrial prices has not been matched by setting free bank lending. The money supply expanded by 13.1 per cent last year and this year's target is similar.

An essential element of the recovery programme has been the control of wages to a level sufficient to cover the higher cost of living. At the top end of the wages scale pay has been frozen and at the bottom end a small real increase has been permitted.

This policy may be in danger of erosion. In the second quarter of the year, hourly wages were more than 5.3 per cent up (compared with 2.3 per cent in the first quarter) and the Government is telling industry firmly that it must not use its new-found price freedom to pay for industrial peace.

The "equilibrium" generally achieved in these areas is unstable (trade, for example, is vulnerable to a new oil price increase). It has not been established long enough to permit unemployment to come down, nor has inflation fallen below double figures.

The Government has refused any systematic relation to curb unemployment, though it has produced a half-hearted scheme to encourage employers to recruit labour by reducing social charges for a limited period. It regards unemployment—likely to reach 1.2m this year according to the Government—as an inevitable consequence of the necessary restructuring of industry.

Hence, it has insisted on comprehensive recovery programmes from "lame-duck" companies. The programmes include renewed management, where possible new shareholders with industrial or financial expertise and a labour force of an efficient size for the job in hand. The evidence is that a number of large concerns are dispensing with excess labour, partly stored up during the pre-

election period, as a part of the approved policy of restoring financial strength in order to carry the French flag into world markets.

One essential point has to be made. The French have not had austerity—not, at least, those who have remained at work. The only wages to be frozen have been those of the very well paid getting more than FF25,000 a month and everyone else's wages have at least kept pace with inflation. Hourly wage rates were up 12.1 per cent last year, giving an average real increase of 1.2 per cent.

The next few months will be crucial to M. Barre. They will show whether industry has been moderate in its price increases and will indicate whether the Government will go through the year without facing too great a strain on the wages front. He could face sustained pressure from the Gaullists for an economic policy destined to bring down unemployment, while he has a number of difficult industrial dossiers on his desk—steel among them—where implementation of a realistic policy will certainly cost regional jobs.

He must also be aware that all the time the man in the Elysee must be pondering, at what time his blunt and pugnacious Prime Minister—so clearly wedded to, and associated with economic rectitude—ought to be sacrificed to symbolise the "opening up" of the regime and the restoration of social reform as the main pillar of the President's re-election bid in 1981. There will, doubtless, come a time when the Barre programme can survive without M. Barre.

Letters to the Editor

Schedule D taxpayers

From Mr. David Hayman.
Sir—Clearly Mr. Scotton (August 1978) has missed the point of Mr. Andrews' letter. I am present (except for when a business first commences) a Schedule D Case I or II taxpayer who will pay his 1978-79 (ie current year's) tax on January 1 and the balance on or before the 31st of March 1979. I am not a Schedule D (interest, furnished letting and foreign income) as I am in one instalment on January 1, 1979. The point that the Revenue appears to be making is that due to inflation the assessment is based on a profit which is smaller than a profit which is earned in the year. This is because the profit taken is normally based on the accounts year ending in the previous year; an extreme example would be accounts for a year to April 6, 1977, being used for 1978-79 purposes (that is two years old).

Clearly we could have an adjustment to current basis, as with pay-as-you-earn. In 1943 I believe that one year's Schedule E figures was in general left out of charge when pay-as-you-earn was introduced. Can we, however, have some sanity into this problem? First, revising to actual basis will not speed up the payment of the tax. This is because the Revenue cannot revise its assessment to actual basis until the profit for the period is known, and we can therefore expect most taxpayers to suddenly wish their accounts to be prepared to February 28 or March 31 each year because this would mean the actual profit for the last 365 days and five days respectively will not be known for over a year after the end of the year.

Second, surely the Revenue has enough problems over the workload of its staff and Revenue staff, fully the present initial assessment and subsequent increase or adjustment.

Thus nothing will be gained by the exercise except extra work for all concerned, taxpayers, their agents and Revenue staff. If the problem is the man who delays preparing accounts, submitting them to his Inspector of Taxes and who, when correctly assessed, does not pay until the last possible moment, then this action should be to strengthen and make mandatory the payment of interest on tax period late and make this payable regardless of whether the profit has been assessed. I am sure many of my fellow pay-as-you-earn taxpayers would welcome this since we don't have the privilege of paying our tax late by delaying submission of figures.

David Hayman.
30, Monckton Avenue,
Maidstone, Kent.

From Mr. J. B. Mitchell.
Sir—I must reply to the letter of Mr. Scotton printed in the Financial Times of August 31, and say that writing as a professional accountant in practice, my experience is that the great majority of Schedule D taxpayers have financial year ends on March 31 (or April 5 and December 31). I am confident that Inland Revenue statistics would confirm this. The majority of Schedule D taxpayers are more concerned about arranging a date which is more convenient for stocktaking purposes, and only a very small proportion would select April 30 merely to obtain a cash flow advantage as regards payment of tax. A great many Schedule D taxpayers do not like paying tax on profits earned two years previously. In times when profits fluctuate considerably this can cause cash flow problems rather than bring cash flow benefits.

J. B. Mitchell.
6, Dunstons Drive, Leeds.

From Mr. B. G. Williams.

Sir—The question "How long is the delay between earning a pound and paying the tax thereon?" in the case of a self-employed person can be answered quite simply by considering the cases of Mr. A and Mr. B.

Mr. A chooses April 5 as his accounting date and Mr. B chooses April 8. Ignoring the complications arising on the commencement or cessation of business and on the change of accounting date, no self-employed person is called upon to pay tax earlier than Mr. A, and none can expect to wait longer for a tax demand than Mr. B, e.g.

	Mr. A	Mr. B
Period of account	6/4/78-5/4/79	7/4/78-6/4/79
Year of assessment	1977-78	1978-79
Normal due date	5/4/79	8/4/79
1st payment on account	1/1/78 & 1/7/78	1/1/78 & 1/7/78
2nd payment on account	1/1/78 & 1/7/78	1/1/78 & 1/7/78

On the first pound earned in the period of account (say, early April, 1978) Mr. A pays a half of the tax 21 months later and the remainder 27 months later. On the last pound earned in the period (say, late March, 1979) he pays one half of the tax nine months later and the remainder 15 months later.

Mr. B, however, on the first pound earned in his period of account (again, say early 1978) pays one half of the tax 33 months later and the remainder 39 months later. On the last pound earned in the period (again, say late March, 1979) he pays one half of the tax 21 months later, and the remainder 27 months later.

This, in the case of a self-employed person the shortest delay between earning a pound and paying, any part of the tax thereon is nine months and the largest delay between earning a pound and paying the whole of the tax thereon can be 31 years.

This, of course, assumes that payments are made on the due and payable dates—but the Inland Revenue does have power to penalise those whose payments are not so made. In times of inflation, then, there can be little doubt that a benefit accrues to a self-employed person in that the tax on 1978 pounds is earned (which, however, is not the same as received) is paid in "1977 pounds," "1978 pounds," or "1979 pounds."

However, the more interesting question is whether, looking at the social and economic structure of the UK as a whole, entrepreneurial talent is being given the climate in which to flourish.

This is not to suggest that such talent exists only within the ranks of the self-employed, but some of the greatest steps forward in the business sector (with all the ensuing benefits in every other sense) have been made by people who received more than promotion or a gold watch for the idea.

B. G. Williams.
4, Pen y Fro Close,
Dunston, Swansea.

From Mr. R. S. Thomson.

Sir—I refer to Mr. G. Scotton's letter (August 31) concerning Schedule D taxpayers. I should like to point out to Mr. Scotton that the timing of the first remains immaterial; the date on which his accounts are made up into the Schedule D taxpayer pays one year's tax in each Year of Assessment. It is agreed that tax on profits of a business with a year end on April 30, 1981, would not be payable until January and July, 1983 but, what is equally important and what Mr. Scotton has evidently overlooked, is that tax must still be paid in January and July, 1981.

In addition, in normal circumstances, tax must be paid on the same basis year's income of a

business two or almost three times dependent on the actual accounting date.

This anomalous situation was recently recognised in Hong Kong where the tax on businesses moved from a preceding to an actual basis of assessment in 1974-75. On that occasion the transitional legislation involved the "dropping in" of one full year's profits in 1974/75 to compensate for the tax duplication in the opening years.

R. S. Thomson.
Trust Investment Corporation,
P.O. Box 31, City House,
266/268, Market Road,
Middlesbrough, Cleveland.

From Mr. R. A. Hunt.

Sir—I have read with interest your article "Move for Earlier Payment of Tax" and the purpose of this letter is not to add to the well-informed comments which have been made by other readers in respect of your excellent article. I have only one question: is there no Englishman with the courage of a Simon de Montfort or an Oliver Cromwell to curb the apparently unprincipled power of Sir William Pitt and his pillaging barons of the Inland Revenue once and for all?

R. A. Hunt.
R. Crabbe and Co.,
12, Landress Lane, Laitgate,
Beverley.

EEC lobbying

From Mr. Gordon Cardigan.
Sir—It is perhaps just as well that the lobbyist quoted in your August 18 article on EEC lobbying as saying "lobbying the EEC is like watching grass grow" is now an ex-lobbyist.

Though Britain is a member of the EEC Community since 1973 (legally, that is), the split simply is not there. This negative political attitude has tended to foster hostile British company attitudes towards the operations of the EEC Commission in Brussels as well as of other European institutions.

The EEC Commission in Brussels is trying to implement the Treaty of Rome as it applies to different sectors of industry or the economy. That British companies have simply failed to grasp the importance of keeping abreast of proposed regulations or directives affecting their particular line of business.

This has led to a feeling of helplessness or hostility, or both, by companies when confronted with, for example, a fine or court case for alleged infringement of such and such an article.

And yet there is ample scope for monitoring events in putting one's case. Indeed, I know of no other international institution where civil servants are so co-operative. Would it that Whitehall were only half as open?

Gordon Cardigan.
396 Avenue Louise,
Brussels B-1059.

Political funds

From the Organiser,
Social Democrat Party.

Sir—Recently the problem of political party financing has been given an airing but instead of coming up with ideas it has deteriorated into political table tennis.

Let me try and put forward some serious suggestions. Finance presently comes from four sources: industrial donations, trades unions, individuals and the efforts of the political parties themselves (raffle, and garden fetes).

Come back Enoch

From Mr. Kenneth R. Middleton.
Sir—The Chairman of the Chelsea Young Conservatives (August 25) is doubtless only too correct in his submission that we have little hope of seeing Enoch Powell as a Tory Chancellor because too many party activists will never forgive him his call to vote Labour. Such activists, however, are a tiny minority of the party's supporters, who might now usefully be reminded of the situation at the time of Mr. Powell's action.

The overriding question was, in Mr. Powell's view, that of permitting the country to determine the issue of continued membership of the European Community. Mr. Heath had backed on his implied promise to consult the electorate, while the Labour Party were promising a referendum. Mr. Powell rightly (in the opinion of many) regarded it as an outrage that so unprecedented a constitutional change should be confirmed without the people's consent. Being a man of principle he took the only course open to him in the light of his own convictions and of the improbability of Mr. Heath's attitude in the matter.

It is the Conservative Party and the country that will suffer if the resolute pig-headedness of Conservative activists is allowed to prevail in its councils.

Kenneth R. Middleton.
13, Dunn Park Crescent,
Edinburgh 4.

Today's Events

- GENERAL**
UK official reserves (August).
Capital issues and redemptions (August).
Annual conference of Trades Union Congress opens at Brighton Exhibition Centre (until September 8).
British Aluminium increases prices of aluminium ingot and related products by £25 a tonne.
International Air Show opens at Farnborough (until September 10).
British Association for the Advancement of Science Conference opens, Bath University (until September 8).
International Congress of Aerospace Medicine opens, Royal College of Surgeons, Lincoln's Inn Fields, London (until September 8).
National Farmers' Union report on future of fish farming.
Mr. John Silkin, Minister of Agriculture, opens annual conference of British Veterinary Association, University of Lancaster.
Mr. Matthew Nimetz, Counselor of the US State Department, opens exploratory talks with Cypriot leaders on Cyprus territorial dispute, Nicosia.
Switzerland tenth anniversary celebrations.
Mr. George Rallis, Greek Foreign Minister, in Moscow for talks (until September 11).
- OFFICIAL STATISTICS**
Public sector borrowing requirements and details of local authority borrowing (second quarter).
COMPANY RESULTS
Final dividends: Cantors, Esperanza Trade and Transport, Fitzwilliam West of England Trust, Interim dividends: Cloverhouse Investment Trust, Electrical and Industrial Securities (Garner Scot), Blair Metal Closures Group, Pittard Group, Revetex Chemicals, Interim figures: Scotch Eastern Investment Trust.
COMPANY MEETINGS
See Week's Financial Diary on Page 22.
- SPORT**
Cricket: Announcement of England party to tour Australia, Lord's, New Zealand tour match at Scarborough, Raining: Hamilton and Nottingham.
CITY LUNCHEON MUSIC
Piano recital by Gillian Spragg, St. Lawrence Jewry next Guildhall, 1 p.m.
EXHIBITIONS
Centenary Exhibition of Sir Gilbert Scott (1811-1878)—Architect of Gothic Revival, Print Room Galleries, Victoria and Albert Museum, South Kensington, London (until September 10).
Hayward Annual Exhibition with work by 33 contemporary British artists, South Bank, SE1 (until October 8).

SKF

Interim statement

SKF Group Sales for the first six months of 1978 amounted to 4,732 million Swedish kronor (Skr), an increase of 21.6% over the corresponding 1977 figure. About half the increase arose from exchange differences when converting invoiced amounts to Swedish kronor.

Income before depreciation rose to Skr 470 million (418m) while profits before exchange differences, extraordinary items, provisions and taxes decreased to Skr 85 million (98m).

A marked sales upturn in all sectors contributed to profit increases in the second quarter-year, with bearings continuing to generate the greater part of Group income.

Group President Lennart Johansson, considered there was a good chance of maintaining the better sales figures shown in the second quarter, which pointed to a 1978 profit improvement as forecast in the annual report.

Comparison tables including the financial year 1977:

	Jan 1st to June 30th 1978		Jan 1st to June 30th 1977		Jan 1st to Dec 31st 1977	
	Mkr	%	Mkr	%	Mkr	%
Sales	4,732	100.0	3,893	100.0	8,004	100.0
Other operating income	43		30		59	
Operating revenue	4,775		3,923		8,063	
Cost of goods sold	3,563	71.1	2,730	70.1	5,628	70.3
Selling, administrative and development expenses	942	19.9	773	19.9	1,596	19.9
Operating income before depreciation	470	9.9	418	10.7	859	10.5
Depreciation	226	4.8	194	5.0	409	5.1
Operating income after depreciation	244	5.2	224	5.7	450	5.4
Financial income and expenses - net	-161	3.4	-126	3.2	-274	3.4
Income before exchange differences, extraordinary items, provisions and taxes	85	1.8	98	2.5	156	1.9
Capital expenditure, Mkr	173		306		757	
Average number of employees	53,961		57,046		57,209	
Group sales by product field*	Mkr	%	Mkr	%	Mkr	%
Rolling bearings	3,700	71.6	3,138	72.5	6,265	72.2
Steel	770	14.9	610	14.1	1,230	14.2
Cutting tools	235	4.5	177	4.1	365	4.2
Other products	465	9.0	405	9.3	820	9.4
Total	5,170	100.0	4,330	100.0	8,680	100.0

* Sales figures include internal deliveries between the product fields.

PSIT valuation reveals near £20m surplus

The valuation of the UK properties was carried out by Messrs. Healy and Baker who estimated that the rental value of those properties is £3.87m per annum against £2.15m received

Further expansion of Belgian interests by Watney

BY KENNETH GOODING

There is also a strong property element in the acquisition as companies continue to make good progress and the long-term potential is well established, he says.

Since March 31, the new office block at Uxbridge has been let to the Grand Metropolitan group. Work has also started on six

capital and Brown Shipley, 10.19 per cent. Meeting, Great Eastern Hotel, E.C., September 22 at 12.15 p.m.

Deborah moves ahead 39% to top £1m

favourable. No further acquisitions are contemplated and it is the intention of the Board to concentrate on the spread of

BOARD MEETINGS

Finals—
British Electric Traction Sept. 1
Harisons Malaysian Estates Sept. 12

sion formed during the year will make a useful contribution to the 1978-79 profits and this, coupled with the expansion of the Shetland-based company, should ensure that the company continues to expand, he adds.

The company, whose shares are traded on the market made by M. J. H. Nightingale, provides a specialist scaffolding and insulation service primarily used in process plant maintenance programmes.

Heritage leans to

George Armitage leaps to £613,000 at halftime

After tax of £323,000 (£98,000), net profit was £290,000 (£83,000) and after preference dividends of £33,000 (£5,000) available profit came out at £257,000 (£82,000).

reorganised

The reorganisation of Jardine Matheson and Co's insurance broking interests in the U.K. has now been completed.

Jardine's UK insurance reorganised

The reorganisation of Jardine Matheson and Co's insurance broking interests in the U.K. has now been completed.

the capital of Jardine Matheson Insurance Brokers is to be increased to £2.5m and shareholders' funds will be approximately £5m.

APPOINTMENTS

BP Chemicals co-ordinator

Mr. Alan J. Wood has been appointed managing director of SMALL ELECTRIC MOTORS.

Mr. Smith heads the bank's corporate finance department.

★

WILLIAM E. FARRER, a sub

director of the bank's Guildford District. Mr. A. T. Ashdown, an assistant director of Barclay's Merchant Bank, has become

Mr. A. R. Dickson Roberts has been appointed chairman of

He succeeds Mr. R. H. Henel, who has become vice-president.

Graham Rose will join the Board as sales director.

Guidance about adapting homes for disabled

of features which may be regarded as becoming part of the structure of the dwelling and therefore admissible for housing subsidy. They include extensions or alterations to provide a

BMA warns against information 'bank'

FINANCIAL TIMES REPORTER

This would lead to costly examinations, and ultimately

for print-out by 1980," he warned.

Seminars for youth schemes

employers of work experience, training workshops, short industrial courses and many other employment schemes.

Nuclear power plant protest

awarded to British nuclear firms by the Defence Ministry goes ahead. This would be "a setback to hopes of halting the nuclear arms race," it adds.

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A copy of this advertisement has been delivered to the Registrar of Companies in London for registration.

SAINT-GOBAIN-PONT-A-MOUSSON

Notice to shareholders

The Extraordinary General Meeting held on 27th June, 1974 authorised the Board of Directors to increase the capital of the Company by FF500,000,000. The Board decided at its meeting on 29th August, 1978 that the issued share capital should be increased from FF2,970,000,000 to FF3,465,000,000 by the issue of 4,950,000 new shares of FF100 par value on the basis of one new share for every six shares outstanding. The new shares will be issued at a price of FF120 representing the par value of FF100 plus an issue premium of FF20. The new shares will rank for dividends from 1st January, 1978 and will therefore be eligible for the dividend to be distributed for the current year.

The new shares have been underwritten by various financial institutions on the condition that the new shares are offered to shareholders on the above basis. Excess applications may be made by shareholders if they so wish.

Shareholders may exercise their subscription rights and make excess applications from 11th September, 1978 to 13th October, 1978 by presentation of dividend coupon no. 36 together with payment of the requisite subscription monies at one of the subscription agents during normal office hours. The subscription rights (represented by dividend coupon no. 36) will be listed and traded on the Paris Stock Exchange, on The Stock Exchange, London, and on certain other Stock Exchanges on which the existing shares are listed from 11th September to 13th October, 1978; the existing shares will be dealt in ex rights from 11th September, 1978.

*Baring Brothers & Co., Limited,
88 Leadenhall Street,
London EC3A 3DT.*

Subscriptions will also be received without charge at the Transfer Office of Saint-Gobain-Pont-à-Mousson, 62 Boulevard Victor Hugo, 92209 Neuilly-sur-Seine, France.

Payment in the United Kingdom for the new shares to be issued by way of rights must be made through an Authorised Depositary (which includes banks and stockbrokers in, and solicitors resident and practising in the United Kingdom, the Channel Islands, or the Isle of Man) by means of a bankers draft in French francs.

Since the shares of Compagnie de Saint-Gobain-Pont-à-Mousson constitute a foreign currency security for United Kingdom exchange control purposes, persons resident in the Scheduled Territories will, unless utilising the proceeds of a foreign currency loan authorised by the Bank of England for portfolio investment, be required to pay the investment currency premium on taking up their rights.

Shareholders are advised to consult their own stockbroker, bank manager, solicitor, accountant or other professional adviser.

Application has been made or will be made for the new shares to be listed on the Paris Stock Exchange, and on the Stock Exchanges in Amsterdam, Antwerp, Basle, Brussels, Dusseldorf, Frankfurt, Geneva, London and Zurich.

A prospectus containing full details of the rights issue and information on the Company will be available in the United Kingdom from 11th September, 1978 from the subscription agents in the United Kingdom:—

*Banque de l'Indochine et de Suez,
62-64 Bishopsgate,
London EC2N 4AR.*

4th September, 1978

PLANT & MACHINERY SALES

Description	Telephone
100 TON CAPACITY COINING PRESS by Taylor and Challen—virtually unused—fully automatic—160 s.p.m. x 24 mm stroke. IN LINE MACHINE for simultaneous surface milling both sides of continuous and semi-continuous cast non-ferrous strip up to 16" wide.	0902 42541/2/3 Telex 336414
9 DIS. 1750 FT/MIN SLIP TYPE ROD DRAWING MACHINE equipped with 3 speed 200 hp drive. 20" horizontal draw blocks. 22" vertical collecting block and 1000 lb spooler (Max. inlet 9 mm finishing down to 1.6 mm copper and aluminium.)	0902 42541/2/3 Telex 336414
8 BLOCK (400 mm) IN LINE NONSLIP WIRE DRAWING MACHINE in excellent condition 0/2000ft/min. variable speed 10 hp per block (1968).	0902 42541/2/3 Telex 336414
24 DIAMETER HORIZONTAL BULL BLOCK By Farmer Norton (1972).	0902 42541/2/3 Telex 336414
SLITTING LINE 500 mm x 3 mm x 3 ton capacity TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS Ex. 6.50" wide razor blade strip production.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control.	0902 42541/2/3 Telex 336414
1976 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition.	0902 42541/2/3 Telex 336414
1965 TRIPLE DRAFT GRAVITY WIRE DRAWING MACHINE by Farmer Norton 27" x 29" diameter drawblocks.	0902 42541/2/3 Telex 336414
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A. R. M. Max. capacity 750 mm x 3 mm. 4 BLOCK WIRE DRAWING MACHINE equipped with 22" dia. x 25 hp drawblocks.	0902 42541/2/3 Telex 336414
2 15 DIE M4 WIRE DRAWING MACHINES 5.000ft/min with spoolers by Marshall Richards.	0902 42541/2/3 Telex 336414
3 CWT MASSEY FORGING HAMMER—pneumatic single blow.	0902 42541/2/3 Telex 336414
9 ROLL FLATTENING MACHINE 1700 mm wide.	0902 42541/2/3 Telex 336414
7 ROLL FLATTENING MACHINE 965 mm wide.	0902 42541/2/3 Telex 336414
COLES MOBILE YARD CRANE 6-ton capacity lattice jib.	0902 42541/2/3 Telex 336414
RW TWO STAND WIRE FLATTENING AND STRIP ROLLING LINE 16" x 8" rolls x 75 hp per roll stand. Complete with edging rolls, turks head flaking and fixed rollers, air gauging etc. Variable line speed 0/750 ft/min and 0/1500 ft/min.	0902 42541/2/3 Telex 336414
NARROW STRIP STRAIGHTENING AND CUT-TO-LENGTH MACHINE (1973) by Thompson and Munn.	0902 42541/2/3 Telex 336414
CINCINNATI GUILLotine 2500 mm x 3 mm capacity, complete with magnetic sheet supports and motorised back stops.	0902 42541/2/3 Telex 336414
MACHINING CENTRE, Capacity 5 ft x 4 ft x 3 ft 3 Axes continuous path 51 automatic tool changes; 5 tons main cable load. Main motor 27 hp. Had less than one year's use and in almost new condition. For sale at one third of new price.	01-928 3131 Telex 261771
4,000 TON HYDRAULIC PRESS. Upstroke between columns 92" x 52" daylight 51" stroke 30".	01-928 3131 Telex 261771
ANKERWERK 400 TON INJECTION MOULDER. Reciprocating.	01-928 3131 Telex 261771
UPSET FORGING MACHINE 4" dia. 750 tons upset pressure.	01-928 3131 Telex 261771
2,000 TON PRESS. Double action bed area 132" x 84".	01-928 3131 Telex 261771
WICKMAN 21 6SP AUTOMATICS 1961 and 1963. EXCELLENT CONDITION.	01-928 3131 Telex 261771
WICKMAN 11" AUTOMATICS 6 spindle. Excellent.	01-928 3131 Telex 261771
WICKMAN 13" AUTOMATICS, 6 spindle. Excellent.	01-928 3131 Telex 261771
CINCINNATI CENTRELESS GRINDER. Excellent.	01-928 3131 Telex 261771

WANTED

MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.

Clydesdale Bank Limited

has been appointed Registrar of The Burmah Oil Company Limited

All documents for registration and correspondence should in future be sent to The Registrar Clydesdale Bank Limited Stock Exchange Services Department 30 St Vincent Place Glasgow G1 2HL Telephone 041 226 3014

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual gross interest payable	Minimum sum	Life of bond
Barnsley Metro. (0228 208232)	11	1-year	250 5-7
Knowsley (051 548 6555)	11	1-year	1,000 5-7
Poole (02013 5151)	10	1-year	500 5
Poole (02013 5151)	11	1-year	500 6-7
Redbridge (01-478 3020)	11	1-year	200 5-7
Thurrock (0273 5122)	11	1-year	300 4
Thurrock (0273 5122)	10	1-year	300 3
Wrexham (0932 303051)	11	1-year	1,000 3-6

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 22.8.78.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	10	11	11	11	11	12	12	12

Rates for larger amounts on request. Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 92 Waterloo Road, London SE1 8XP (01-928 7822, Ext. 177). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for IFCF and FCI.

CLIVE INVESTMENTS LIMITED

1 Royal Exchange Ave. London EC3V 3LU. Tel: 01-283 1101. Index Guide as at August 30, 1978 (Base 100 at 14.1.77)

Clive Fixed Interest Capital 129.47
Clive Fixed Interest Income 114.12

ALLEN HARTVEY & ROSS INVESTMENT MANAGEMENT LTD.
43 Cornhill, London EC3V 9PB. Tel: 01-623 6314
Index Guide as at September 2, 1978
Capital: Fixed Interest Portfolio 100.00
Income: Fixed Interest Portfolio 100.00

FT Monthly Survey of Business Opinion

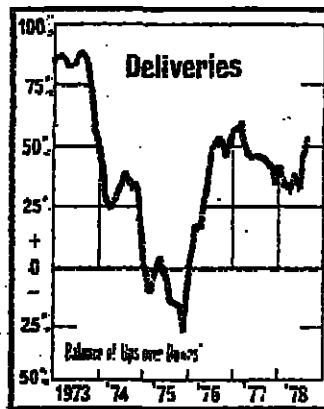
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GENERAL OUTLOOK

Increase in optimism

BUSINESS CONFIDENCE grew last month over both the general industrial outlook and the prospects for the UK economy. The latest survey covered non-electrical engineering, brewers and distillers and paper and connected industries. Of these, most optimism was reported by engineering companies, who gave improved demand as the main reason for their change in attitude over the last four months.

Optimism over the UK economy as a whole increased among both the engineering and brewing and distilling sectors. Some companies mentioned the



possibility of a general election as the reason for their greater confidence. While increased demand was a key factor in the rise in optimism there was little expectation of any improvement in the level of exports. The brewing and distilling sector believed it was more likely to increase exports over the next 12 months, but this was offset by an increased tendency on the part of the paper and connected industries sector to say that they would remain the same. Among the reasons pinpointed was the recent strength of sterling in exchange markets.

GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
More optimistic	45	44	37	30	38	55	37
Neutral	44	43	43	44	62	45	57
Less optimistic	8	10	20	26	—	—	6
No answer	3	3	—	—	—	—	—

EXPORT PROSPECTS (Weighted by exports)

Over the next 12 months exports will be:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Higher	73	72	76	69	80	100	41
Same	14	14	14	16	20	—	59
Lower	13	14	9	12	—	—	—
Don't know	—	—	1	3	—	—	—

NEW ORDERS

The trend of new orders in the last 4 months is:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Up	49	41	44	44	33	78	91
Same	30	28	27	32	58	22	9
Down	9	13	13	14	9	—	—
No answer	12	18	16	10	—	—	—

PRODUCTION/SALES TURNOVER

Those expecting production/sales turnover in the next 12 months to:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Rise over 20%	2	1	3	3	9	—	—
Rise 15-19%	5	5	1	1	—	—	—
Rise 10-14%	13	16	12	9	21	—	6
Rise 5-9%	32	29	26	32	66	56	18
About the same	39	43	49	45	—	28	46
Fall 5-9%	—	1	3	3	—	—	—
No comment	9	5	6	7	4	16	30

STOCKS

Raw materials and components over the next 12 months will:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Increase	40	37	34	30	48	5	55
Stay about the same	40	43	45	47	23	90	22
Decrease	10	13	17	19	11	—	3
No comments	10	7	4	4	18	5	20

Manufactured goods over the next 12 months will:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Increase	40	36	31	28	19	17	70
Stay about the same	38	40	40	37	8	78	26
Decrease	4	2	10	10	18	5	—
No comments	18	22	19	25	55	—	4

FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Home orders	82	83	86	86	77	78	88
Export orders	59	65	65	68	45	89	13
Executive staff	20	28	24	28	4	—	13
Skilled factory staff	40	44	42	41	55	45	14
Manual Labour	10	12	14	19	—	22	40
Components	5	5	2	4	—	—	—
Raw materials	7	7	3	4	—	—	—
Production capacity (plant)	10	11	11	11	4	—	13
Others	12	12	4	10	—	22	6
Labour disputes	26	22	24	30	41	45	66
No answer/no factor	1	1	1	1	18	—	—

LABOUR REQUIREMENTS (Weighted by employment)

Those expecting their labour force over the next 12 months to:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Increase	19	16	24	29	34	—	4
Stay about the same	63	67	56	52	49	100	44
Decrease	18	17	20	19	17	—	52

CAPITAL INVESTMENT (Weighted by capital expenditure)

Those expecting capital expenditure over the next 12 months to:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Increase in volume	63	62	62	54	70	69	16
Increase in value but not in volume	9	9	8	5	—	—	25
Stay about the same	12	10	9	11	25	31	56
Decrease	13	16	18	28	5	—	3
No comment	3	3	3	2	—	—	—

COSTS

Wages rise by:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
5-9%	20	15	19	12	6	50	4
10-14%	69	72	64	66	80	34	90
15-19%	2	5	9	12	9	—	—
20-24%	—	—	2	2	—	—	—
No answer	9	8	6	8	5	16	6

Unit cost rise by:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
0-4%	8	8	5	—	—	—	3
5-9%	40	40	41	34	25	28	21
10-14%	33	39	43	52	66	11	40
15-19%	1	2	2	4	9	—	3
20-24%	—	—	4	3	—	—	6
Decrease	—	—	—	1	—	—	—
No answer	17	11	5	6	—	61	27

PROFIT MARGINS

Those expecting profit margins over the next 12 months to:	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Improve	45	39	37	32	50	56	29
Remain the same	27	27	29	30	41	39	51
Contract	21	27	28	35	9	5	20
No comment	7	7	6	3	—	—	—

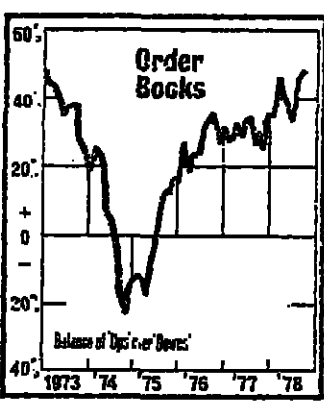
ORDERS AND OUTPUT

Clear signs of an upturn

THERE WAS quite a sharp rise in the index for new orders, reflecting reports from all three sectors that order levels were improving.

This increase was paralleled to a milder extent by rises in recent deliveries and in order books. Businessmen are now more confident of a rise in output in the next 12 months. The overall index for the median expected increase in output rose from 5.8 per cent to 6 per cent after the previous month's steep rise.

The new orders index had been showing little improvement in the previous two months, but in the latest



period the balance of those seeing an increase over those with a fall rose from 27.5 per cent to 40 per cent.

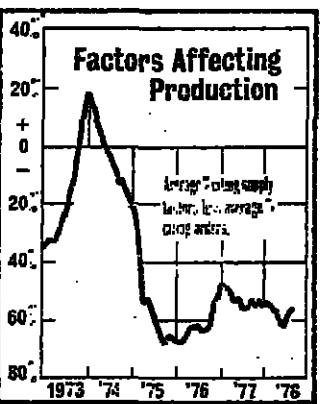
The main gain in the overall level of order books was due to more favourable expectations in the engineering industry. Some of the improvement, it was thought, was due to purely seasonal factors. However, the index showed that nearly 50 per cent more businessmen now expect a rise in their order books than those expecting a fall, the highest this index has been for several years.

CAPACITY AND STOCKS

Nearer planned levels

THERE WAS a further slight improvement in the percentage of companies saying that they were working at planned output levels or above. The main reason for the improvement was a drop in the brewing and distilling and paper sectors in the number of companies working below capacity.

There was also a slight fall-off in the number of companies citing demand factors as the main constraint affecting production. On the supply side the main problems came from labour difficulties, including shortages of raw materials or components. There was a drop in the



number of companies who felt their stocks were too high and the index showing the percentage balance of those whose stocks were felt to be too high over those where they were felt to be too low has fallen from 38 per cent to 10 per cent in the past two months.

The paper sector was more inclined to expect stocks of all types to increase over the next 12 months than it had been last April, while the brewing and distilling sector was less inclined to do so. The engineering companies were more inclined to expect the volume of work in progress and raw material and component stocks to increase.

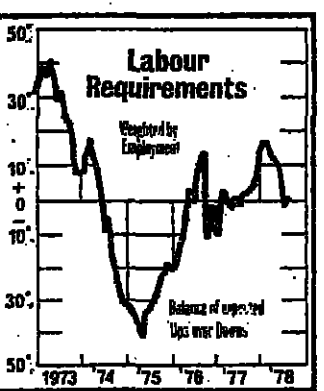
CAPACITY WORKING

	4 monthly moving total				August 1978		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng's. (non-elec.)	Brews. & Distills.	Paper
Above target capacity	15	14	10	10	—	—	33
Planned output	57	56	53	54	69	72	52
Below target capacity	27	29	36	35	31	28	15
No answer	1	1	1	1	—	—	—

INVESTMENT AND LABOUR

Job prospects pick-up

THERE HAS been a slight increase in the number of companies expecting to increase their labour force during the next 12 months: as a result the indicator showing the balance of those projecting a rise rather than a fall in their number of employees is now just positive again, but it is not as strong as it was last winter. The engineering sector was more inclined than it has been when interviewed in April to project a rising labour force. There has been a slight increase in the number of companies mentioning product demand but not structure of labour supply factors as affecting their employment levels. But there continues



to be more companies saying that their employment levels are affected by labour supply but not product demand.

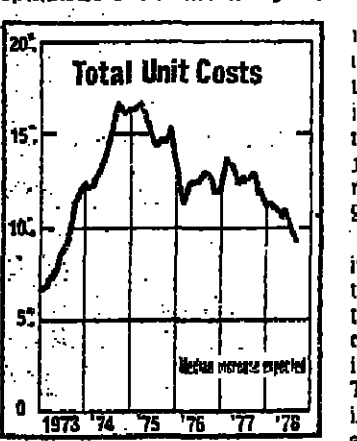
The outlook for capital investment remains bright as both the engineering and the brewing and distilling sectors were more inclined to say that they expected capital spending to rise than they were four months ago. So the index of expectations has shown a further rise. Both the engineering and the paper and connected industries sectors were more inclined to say their liquidity levels were too low than about right in relation to the trend in their capital requirements.

COSTS AND PROFIT MARGINS

Qualified optimism on wages

NONE OF the companies questioned last month expect wage rises in the next 12 months to be less than the Government's 5 per cent guideline. But industry is slightly more optimistic about the likely rise

creases of 15.5 per cent in August 1977, for brewing and distilling, the figures are 9.2 and 12 per cent respectively, while for paper and connected industries, the figures are 12.4 and 12.2 per cent.



OVERSEAS MARKETS

INTERNATIONAL BONDS

WITH the approach of the U.S. Labour Day long week-end, activity in the dollar sector of the international bond market was very low key at the end of last week. Both currency and interest rate considerations moved against dollar bonds earlier in the week, but prices fell only slightly.

In the Deutsche Mark sector, there was substantial demand for bonds but dealers said that in contrast to previous similar periods this did not arise from speculative currency considerations. The big factor in the market, apparently, was the September 1 coupon payment date and reinvestment increased

Wool Board to buy computer

THE BRITISH Wool Marketing Board has ordered a £70,000 British-made computer system to handle its financial and administrative operations.

The system, manufactured by Computer Technology, of Hemel Hempstead, will be used to ensure prompt payment to the 90,000 UK wool producers by the Bradford-based board, which is responsible for marketing practically all the fleece wool produced in the country.

New fog lamp rules studied

REGULATIONS LAID before Parliament concern the fitting and use of high intensity rear fog lamps on new and existing vehicles.

They provide that, with certain exemptions, motor vehicles and trailers manufactured on or after October 1 next year and first used on or after April 1, 1980, must be fitted with at least one but not more than two rear fog lamps.

Every such lamp must carry the appropriate approval mark.

Indices

NEW YORK - DOW JONES

	High					Price Comparison	
	Sept. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	High	Low
Index Price	875.55	876.82	880.72	880.00	884.88	895.55	891.10
High Price	89.02	89.06	89.02	89.15	89.21	89.86	89.86
Low Price	251.61	247.35	249.57	247.76	246.78	252.89	253.41
Index Price	107.21	106.66	106.48	106.15	106.03	106.39	106.39
High Price	55.10	55.10	55.10	55.10	55.10	55.10	55.10

OFFSHORE AND OVERSEAS FUNDS

[illegible]

NOTES

INDUSTRIAL AND COMMERCIAL CONSTRUCTION

Great people to build with

Henry Boot

Henry Boot Construction Limited
London 01-373 8494 Sheffield 0246 410111

FT SHARE INFORMATION SERVICE

BONDS & RAILS-Cont.

Interest Due	Stock	Price	Last	Div	Yld	Red.
May 1	Home 24 1/2	50	25	4 1/2	5.55	
HOJ	31D Ireland 6 1/2	66	30	12	12.70	
HOJ	10U Ireland 7 1/2	85	32	12	12.70	
DM	18U DuSage 8 1/2	283	14	9 1/2	12.70	
HOJ	31D DuSage 8 1/2	72	30	6	10.70	
LA	10U Peru A.S. 1900	140	34	3	2.11	
HOJ	31D S.G.L. 1900	75p	30	6 1/2	6.60	
May 1	Home 24 1/2	DM77	17 1/2	6 1/2	3.86	
1E.M.A.	18U Uruguay 5 1/2	97	25	3 1/2	3.86	

U.S. \$ & DM prices exclude inv. \$ premium

AMERICANS

